



University of Connecticut
*Office of the Vice President and
Chief Financial Officer*

March 10, 2009

TO: Members of the Board of Trustees
FROM: Peter J. Nicholls
Provost
Richard D. Gray *RDG*
Vice President and Chief Financial Officer

**SUBJECT: FISCAL YEAR 2010 INSTITUTIONAL FEES FOR THE UNIVERSITY OF
CONNECTICUT, STORRS AND REGIONAL CAMPUSES**

RECOMMENDATION:

That the Board of Trustees approve a schedule of Institutional Fees for Fiscal Year 2010 comprised of adjustments to the following: Tuition, Room, Board, Infrastructure Maintenance Fee, Program Specific Fees (Off-Campus MBA, LLM-Insurance, LLM-U.S. Legal, MS Accounting Online, Masters Entry into Nursing), Law School Application Fee, Cooperative Bookstore Deposit and International Sponsored Student Fee.

BACKGROUND:

Beginning in 2002, the University embraced a new student fee review process. Three categories of fees were established: (1.) Institutional Fees, which require central administrative approval, such as Tuition, Room, Board, Infrastructure Maintenance Fee and self-supporting programs; (2.) Academic Materials Fees, which are for consumables and instructional materials that are specific to a particular course or major; and (3.) Student Fees, which include the General University Fee and student activity and service fees. Senior Management charged a permanent committee with promoting a fee structure for the academic and student fees that supports excellence, provides comprehensive procedures, and is uniform without sacrificing efficiency and flexibility.

The Institutional Fee increases have been proposed by the University leadership as the budgets for these fees are largely driven by what it takes to run the operation (including payment of debt service). Please note that the Program Specific Fees are non-mandatory fees assessed to the students enrolled in the given program

See attached schedule for summary of all recommended annual Institutional Fees.

An Equal Opportunity Employer

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University of Connecticut (Storrs & Regionals)

Summary of Recommended Institutional Fees

Fiscal Years 2009-2010

Institutional fees require central administrative review and approval. These budgets are largely driven by what it takes to run the operation (including payment of debt service). These increases are proposed by the University leadership.

Annual Rates			
	FY 2009	FY 2010 Proposed	% Increase
Tuition			
Undergraduate - In-State	\$7,200	\$7,632	6.00%
Undergraduate - Out-of-State	\$21,912	\$23,232	6.02%
Graduate - In-State	\$8,910	\$9,450	6.06%
Graduate - Out-of-State	\$23,130	\$24,534	6.07%
Room - Undergraduate	\$5,090	\$5,396	6.01%
Room - Graduate	\$5,788	\$6,356	9.81%
Board - Ultimate Meal Plan	\$4,414	\$4,724	7.02%
Board - Value Meal Plan	\$4,210	\$4,506	7.03%
Board - Custom Meal Plan	\$3,996	\$4,276	7.01%
Infrastructure Maintenance Fee	\$380	\$400	5.26%
Program Specific Fees ¹			
Per Credit			
Off-Campus MBA	\$590	\$650	10.17%
LLM-Insurance	\$1,009	\$1,039	2.97%
LLM-U.S. Legal Studies	\$909	\$936	2.97%
MS Accounting - Online	\$590	\$650	10.17%
Per Program			
Masters Entry Into Nursing (MbEIN)	\$21,750	\$22,695	4.34%
One-Time Fees			
Law School Application Fee-Day	\$30	\$60	100.00%
Law School Application Fee-Evening	\$45	\$60	33.33%
Cooperative Bookstore Deposit	\$25	\$0	-100.00%
Per Semester			
International Sponsored Student Fee	\$300	\$0	-100.00%

¹ These are non-mandatory fees that are assessed to the students enrolled in the given program.

University of Connecticut (Storrs Campus)

Schedule of Costs for an Undergraduate Student

Fiscal Years 2009-2010

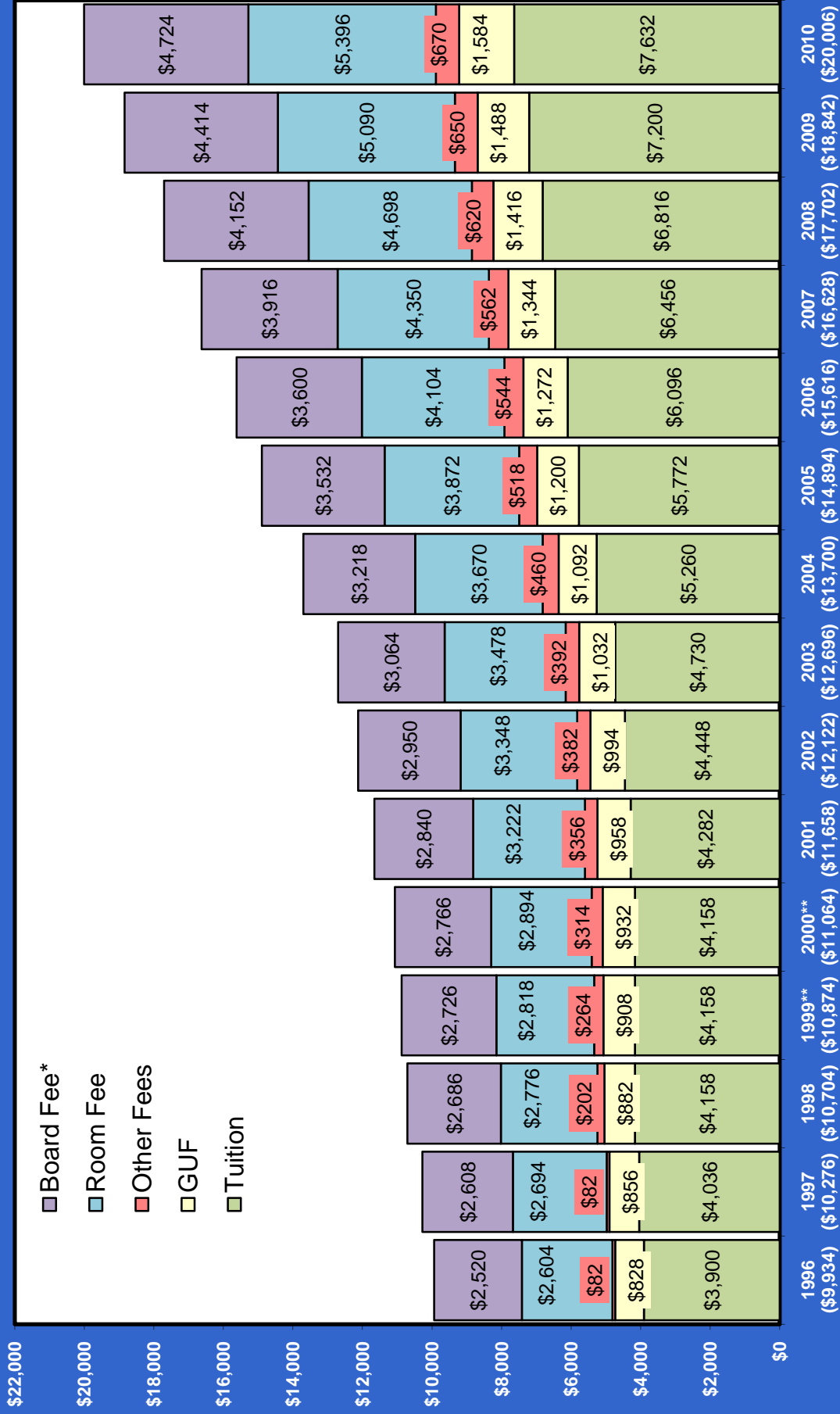
	In-State Undergraduate			Out-of-State Undergraduate		
	FY 2009 (Annual)		FY 2010 (Annual)	FY 2009 (Annual)		FY 2010 (Annual)
	Amount	%	Proposed Amount	Amount	%	Proposed Amount
Tuition, Full-time	\$ 7,200	5.63%	\$ 7,632	\$ 21,912	5.55%	\$ 23,232
General University Fee	1,488	5.08%	1,584	1,488	5.08%	1,584
Other Fees:						
Student Newspaper	14		14	14		14
Student Government (USG)	86	13.16%	86	86	13.16%	86
WHUS	18		18	18		18
Student Union (SUBOG)	46		46	46		46
UCONN TV	10		10	10		10
Transit Fee	70		70	70		70
Student Union Building Fee	26		26	26		26
Infrastructure Maintenance	380	5.56%	400	380	5.56%	400
Subtotal Other Fees	650		670	650		670
Total Tuition & Mandatory Fees	\$ 9,338	5.49%	\$ 9,886	\$ 24,050	5.50%	\$ 25,486
Room Fee	5,090	8.34%	5,396	5,090	8.34%	5,396
Board Fee - Ultimate Meal Plan ^A	4,414	6.31%	4,724	4,414	6.31%	4,724
Grand Total ^A	<u>\$18,842</u>	<u>6.44%</u>	<u>\$20,006</u>	<u>\$ 33,554</u>	<u>6.03%</u>	<u>\$35,606</u>
Board Fee - Value Meal Plan ^B	4,210	6.31%	4,506	4,210	6.31%	4,506
Grand Total ^B	\$18,638	6.44%	\$19,788	\$ 33,350	6.03%	\$35,388

^A The Ultimate Meal Plan represents the most expensive meal plan available (Per semester: unlimited meals, 500 points, 35 flex passes). Lower cost meal plan options are available.

^B The Value Meal Plan represents the most popular meal plan available (Per semester: unlimited meals, 200 points, 40 flex passes). A lower cost meal plan option is available.

University of Connecticut (Storrs & Regional Campuses)

Undergraduate In-State Cost - Fiscal Years 1996-2010

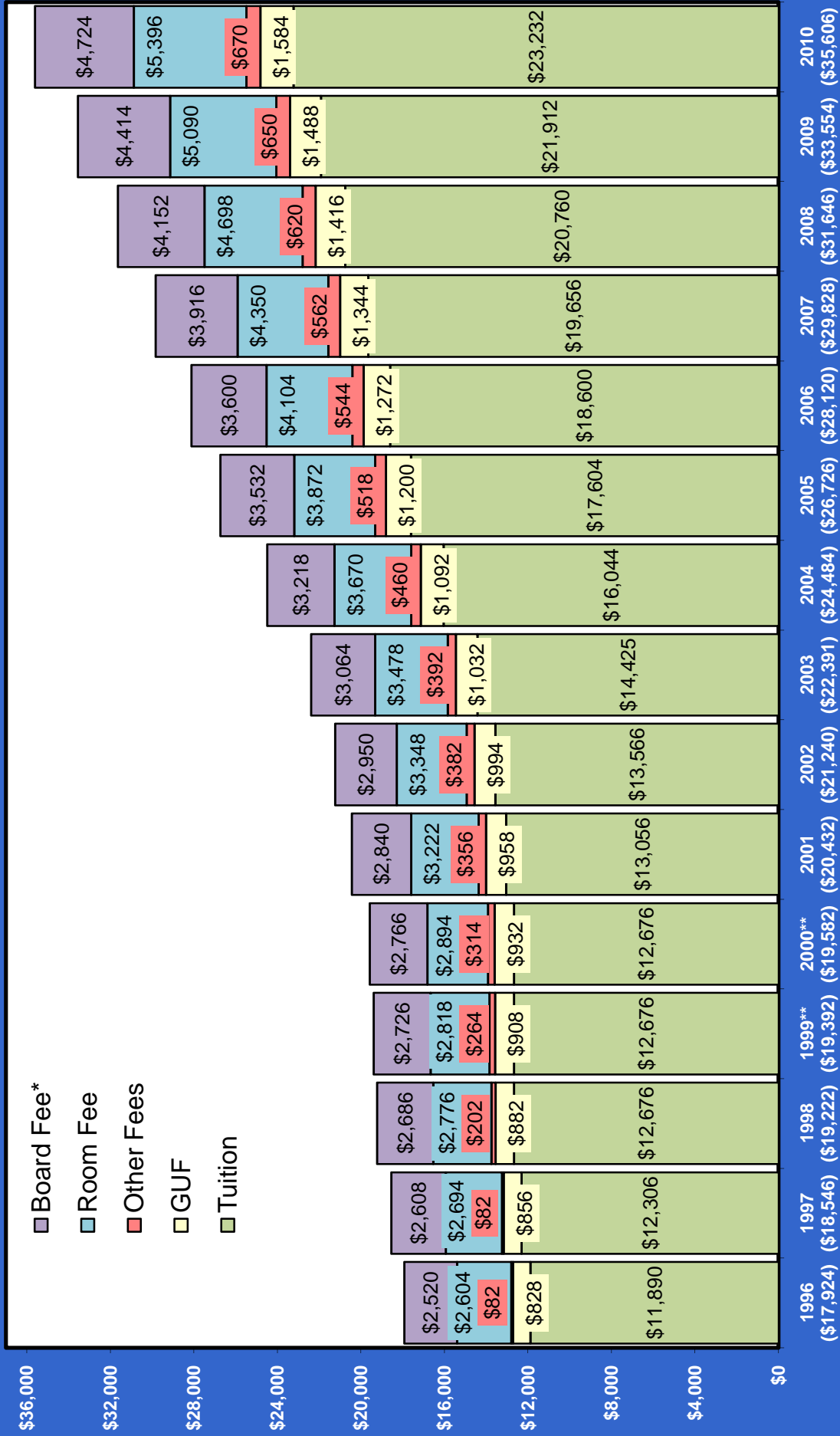


*The Board Fee shown represents the Ultimate Meal Plan which is the most expensive plan available (Per semester: unlimited meals, 500 points, 35 flex passes). Lower cost meal plan options are available.

**FY99 & FY00 reflect the State funded Tuition Freeze.

University of Connecticut (Storrs & Regional Campuses)

Undergraduate Out-of-State Cost - Fiscal Years 1996-2011

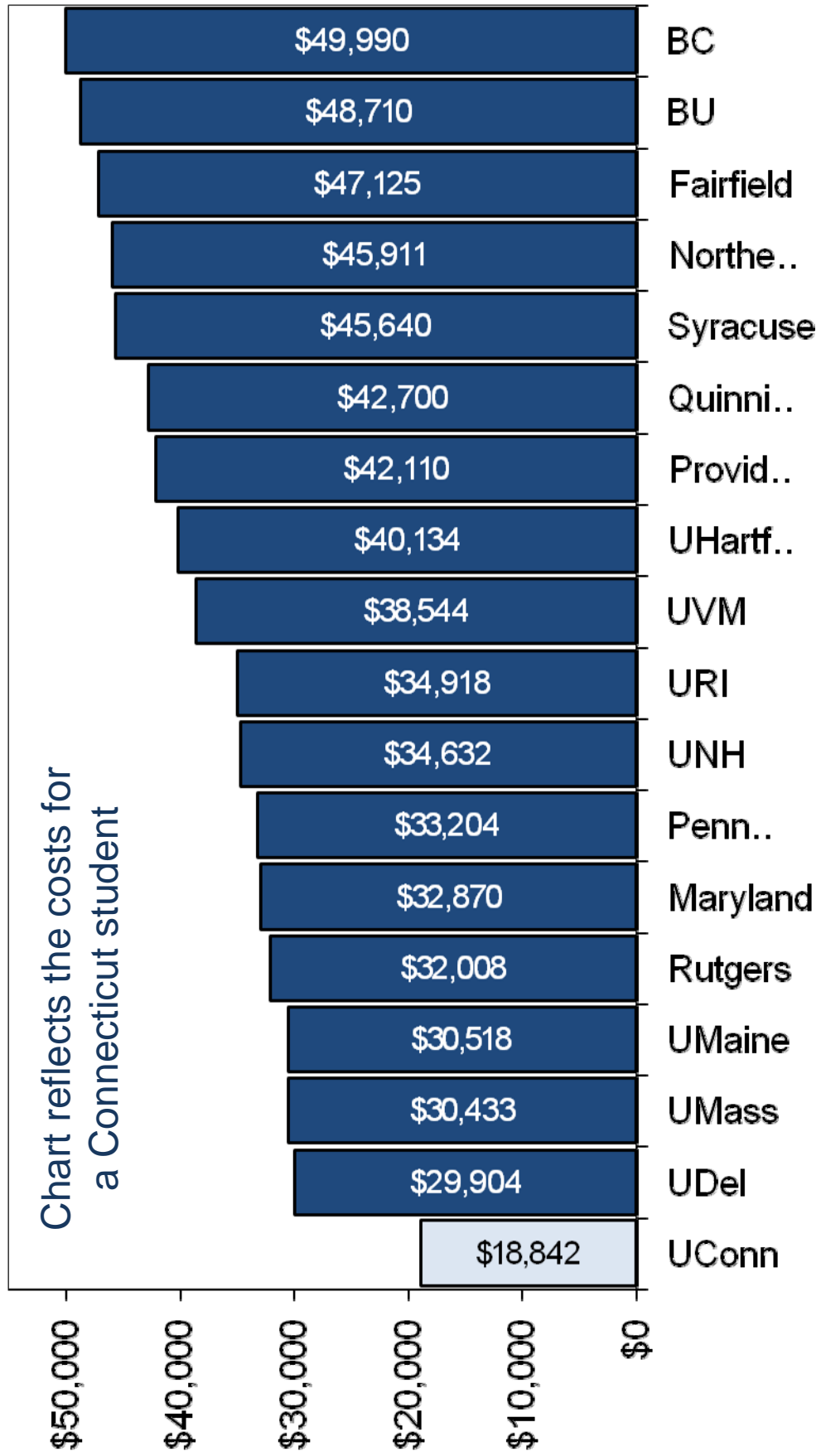


*The Board Fee shown represents the Ultimate Meal Plan which is the most expensive plan available (Per semester: unlimited meals, 500 points, 35 flex passes). Lower cost meal plan options are available.
 **FY99 & FY00 reflect the State funded Tuition Freeze.

UConn's Affordability FY 2009 Tuition & Mandatory Fees

<u>Private Schools</u>	<u>In & Out of State</u>	<u>Public Schools</u>	<u>In State</u>	<u>Out of State</u>
Boston College	\$38,380	Penn State	\$13,706	\$24,940
Boston Univ	\$37,050	Univ Vermont	\$12,844	\$29,682
Fairfield	\$36,075	Univ New Hampshire	\$11,756	\$25,236
Northeastern	\$33,971	Rutgers	\$11,562	\$21,776
Syracuse	\$33,440	Univ Massachusetts	\$10,232	\$21,729
Providence	\$31,300	Univ Connecticut	\$9,338	\$24,050
Quinnipiac	\$30,900	Univ Maine	\$9,100	\$22,510
Univ Hartford	\$28,172	Univ Rhode Island	\$8,678	\$24,776
		Univ Delaware	\$8,646	\$21,126
		Univ Maryland	\$8,445	\$23,516

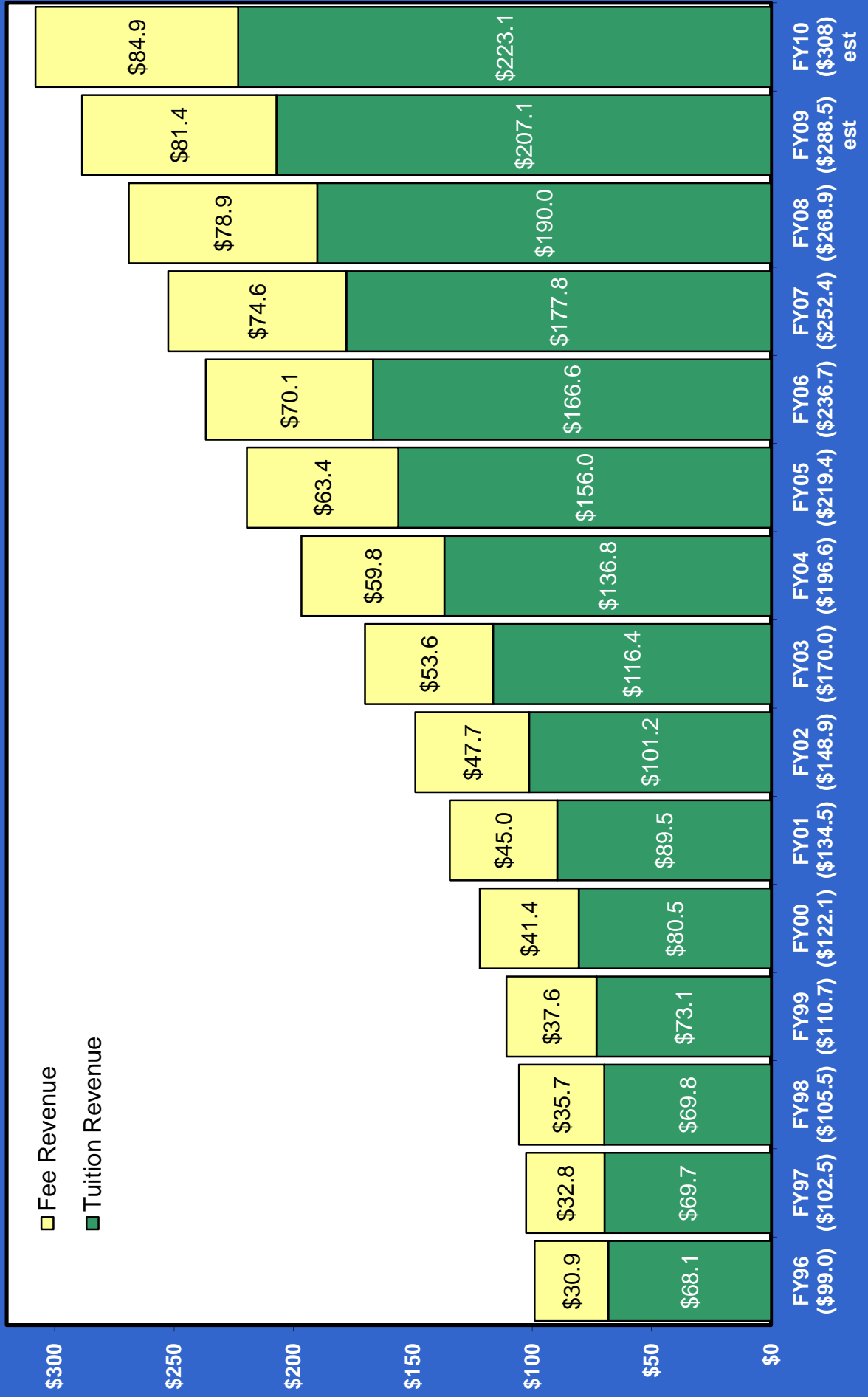
UConn's Affordability FY 2009 Tuition, Fees, Room & Board*



*Board rates reflect the most expensive meal plan available.

University of Connecticut (Storrs & Regional Campuses)

Tuition & Fee Revenue (in millions) - Fiscal Years 1996-2010



UConn's Affordability FY09 Tuition, Fees, Room & Board

	In-State Total Cost	Out-of-State Total Cost	Room & Board*
1 Syracuse	\$45,640	\$45,640	\$12,200
2 Univ Hartford	\$40,134	\$40,134	\$11,962
3 Northeastern	\$45,911	\$45,911	\$11,940
4 Quinnipiac	\$42,700	\$42,700	\$11,800
5 Boston University	\$48,710	\$48,710	\$11,660
6 Boston College	\$49,990	\$49,990	\$11,610
7 Fairfield	\$47,125	\$47,125	\$11,050
8 Providence	\$42,110	\$42,110	\$10,810
9 Rutgers	\$21,794	\$32,008	\$10,232
10 University of Rhode Island	\$18,820	\$34,918	\$10,142
11 University of Connecticut	\$18,842	\$33,554	\$9,504
12 University of New Hampshire	\$21,152	\$34,632	\$9,396
13 University of Maryland	\$17,799	\$32,870	\$9,354
14 Western CT State University	\$16,327	\$25,464	\$9,239
15 Central CT State University	\$16,160	\$25,297	\$9,118
16 Southern CT State University	\$16,146	\$25,282	\$8,966
17 University of Vermont	\$21,706	\$38,544	\$8,862
18 Eastern CT State University	\$16,391	\$25,528	\$8,855
19 University of Delaware	\$17,424	\$29,904	\$8,778
20 University of Massachusetts	\$18,936	\$30,433	\$8,704
21 Pennsylvania State	\$21,970	\$33,204	\$8,264
22 University of Maine	\$17,108	\$30,518	\$8,008

* List sorted by Room & Board rates highest to lowest. Room rates reflect the standard double rate. Board rates reflect the most expensive plan available.

University of Connecticut (Storrs)
Division of Student Affairs- Department of Residential Life
Room Fee - Fiscal Year 2010

I. Proposed Action

- A. Description of Room Fee:** 6.0% increase in FY10 on double room fee. Various increases in other room fees as noted below.
- B. Description of Recommended Revision:** In FY10, the recommended revision increases the double room fee by \$306 year/\$153 semester. Beginning in Fall 2009, the University will implement a new housing rate structure to simplify the current structure of 17 rates to 5 rates. This will create a simpler and more approachable presentation of housing alternatives for students. The new rate structure will also help the University more effectively balance the values of access and market conditions. As the new rate structure is more aligned with the various amenities offered, not all rate increases are 6.0%. Residential Life will also be increasing the occupancy of the single efficiency and 2 bedroom/2 bath apartments in Hilltop and Charter Oak apartments. This will be accomplished by converting single bedrooms into doubles. There will be a corresponding steep drop in the rate charged to students living in these facilities. These steps will enable the University to house more students and simplify the rate structure for students when choosing housing amenities.
- C. Basis of Requested Revision:** The projected fee increases are needed to meet the cost of inflation, cover utility costs, continue deferred maintenance programs, provide for equipment, purchase new furniture for the Hilltop and Charter Oak apartment conversion and routine furniture replacement.
- D. Students Affected:** The increases would apply to all students living in the University residential areas.
- E. Proposed Date of Implementation:** Fall 2009.

II. Analysis

- A. Fiscal Need for Revision:** The Department of Residential Life operates as a self-supporting auxiliary operation. Therefore, it is necessary for the Department to generate a sufficient amount of revenue to support its operation.
- B. Impact on Program and Clients:** Failure to implement the fee requests would result in reduction of some services to students.
- C. Comparative Student Costs:** See attached.
- D. Student Involvement in Fee Revision Proposal:** A public forum was held to present the rates as defined above.

Residence Halls	Undergraduate Double Room	Undergraduate Single Room	Graduate Room	
FY 2007	\$4,350	\$5,042	\$4,948	
FY 2008	\$4,698	\$5,444	\$5,344	
FY 2009	\$5,090	\$5,898	\$5,788	
FY 2010	\$5,396	\$6,356 ^A	\$6,356 ^A	
Apartments & Husky Village	Hilltop & Charter Oak 4 Bedroom	Hilltop & Charter Oak 2 Bedroom	Hilltop 1 Bedroom	Husky Village Double Room
FY 2007	\$7,288	\$8,612	\$9,210	\$5,724
FY 2008	\$7,872	\$9,300	\$9,946	\$5,534 ^B
FY 2009	\$8,528	\$10,076	\$10,776	\$5,996
FY 2010	\$9,040	\$7,004 ^C	\$7,004 ^C	\$6,356

^A The rate increase more appropriately matches the amenities offered.

^B The contract term in Husky Village was modified from 10 months to 9 months in FY08.

^C The new rate reflects the change from single-occupancy to double-occupancy.

UConn's Affordability FY09 Tuition, Fees, Room & Board

	In-State Total Cost	Out-of-State Total Cost	Room*
1 Quinnipiac	\$42,700	\$42,700	\$9,840
2 Boston University	\$48,710	\$48,710	\$7,420
3 Boston College	\$49,990	\$49,990	\$7,160
4 Univ Hartford	\$40,134	\$40,134	\$6,706
5 Northeastern	\$45,911	\$45,911	\$6,340
6 Fairfield	\$47,125	\$47,125	\$6,250
7 Rutgers	\$21,794	\$32,008	\$6,232
8 Providence	\$42,110	\$42,110	\$6,160
9 Syracuse	\$45,640	\$45,640	\$5,980
10 University of Rhode Island	\$18,820	\$34,918	\$5,832
11 University of Vermont	\$21,706	\$38,544	\$5,752
12 Western CT State University	\$16,327	\$25,464	\$5,465
13 University of Maryland	\$17,799	\$32,870	\$5,402
14 University of New Hampshire	\$21,152	\$34,632	\$5,306
15 University of Delaware	\$17,424	\$29,904	\$5,128
16 University of Connecticut	\$18,842	\$33,554	\$5,090
17 Central CT State University	\$16,160	\$25,297	\$5,020
18 Southern CT State University	\$16,146	\$25,282	\$4,976
19 Eastern CT State University	\$16,391	\$25,528	\$4,955
20 University of Massachusetts	\$18,936	\$30,433	\$4,524
21 Pennsylvania State	\$21,970	\$33,204	\$4,104
22 University of Maine	\$17,108	\$30,518	\$4,038

* List sorted by Room rates highest to lowest. Room rates reflect the standard double rate.

University of Connecticut (Storrs)
Division of Student Affairs
Department of Dining Services
Board Fee - Fiscal Year 2010

I. Proposed Action

A. Description of Board Fee: 7.02% fee increase for FY10 as noted below.

B. Description of Recommended Revision:

To increase the board fee in FY10 as follows.

Ultimate

Unlimited meals, 500 points, 35 flex passes (per semester): \$310 year/\$155 semester

Value

Unlimited meals, 200 points, 40 flex passes (per semester): \$296 year/\$148 semester

Custom

Unlimited meals, 75 flex passes (per semester): \$280 year/\$140 semester

C. Basis of Requested Revision: The 7.02% increase in FY10 is needed to meet the cost of inflation, increases in utilities, renovations to older dining facilities, and equipment maintenance and replacement.

D. Students Affected: The increase would apply to all students living in the University undergraduate residence halls and any graduate or commuter student who chooses to purchase a meal plan.

E. Proposed Date of Implementation: Fall 2009.

II. Analysis

A. Fiscal Need for Fee Revision: The Department of Dining Services is a self-supporting auxiliary operation. Therefore, it is necessary for the Department to generate a sufficient amount of fee revenue to support its operation.

B. Impact on Program and Clients: Failure to implement the fee requests would result in a reduction of some student services.

C. Comparative Student Costs: See attached.

D. Student Involvement in Fee Revision Proposal: A public forum was held to present the rates as defined above.

Meal Plans	Ultimate	Value	Custom
FY 2007	\$3,916	\$3,736	\$3,546
FY 2008	\$4,152	\$3,960	\$3,758
FY 2009	\$4,414	\$4,210	\$3,996
FY 2010	\$4,724	\$4,506	\$4,276

Ultimate = unlimited meals, 500 points, 35 flex passes

Value = unlimited meals, 200 points, 40 flex passes

Custom = unlimited meals, 75 flex passes

UConn's Affordability FY09 Tuition, Fees, Room & Board

	In-State Total Cost	Out-of-State Total Cost	Board*
1 Syracuse	\$45,640	\$45,640	\$6,220
2 Northeastern	\$45,911	\$45,911	\$5,600
3 Univ Hartford	\$40,134	\$40,134	\$5,256
4 Fairfield	\$47,125	\$47,125	\$4,800
5 Providence	\$42,110	\$42,110	\$4,650
6 Boston College	\$49,990	\$49,990	\$4,450
7 University of Connecticut	\$18,842	\$33,554	\$4,414
8 University of Rhode Island	\$18,820	\$34,918	\$4,310
9 Boston University	\$48,710	\$48,710	\$4,240
10 University of Massachusetts	\$18,936	\$30,433	\$4,180
11 Pennsylvania State	\$21,970	\$33,204	\$4,160
12 Central CT State University	\$16,160	\$25,297	\$4,098
13 University of New Hampshire	\$21,152	\$34,632	\$4,090
14 Rutgers	\$21,794	\$32,008	\$4,000
15 Southern CT State University	\$16,146	\$25,282	\$3,990
16 University of Maine	\$17,108	\$30,518	\$3,970
17 University of Maryland	\$17,799	\$32,870	\$3,952
18 Eastern CT State University	\$16,391	\$25,528	\$3,900
19 Western CT State University	\$16,327	\$25,464	\$3,774
20 University of Delaware	\$17,424	\$29,904	\$3,650
21 University of Vermont	\$21,706	\$38,544	\$3,110
22 Quinnipiac**	\$42,700	\$42,700	\$1,960

* List sorted by Room & Board rates highest to lowest. Room rates reflect the standard double rate. Board rates reflect the most expensive plan available.

**Quinnipiac charges an all inclusive Room & Board fee. If a student resides in a residence hall, then they are required to be enrolled in the dining service plan that sets aside \$980 in food dollars per semester. No other meal plan options are available.

University of Connecticut (Storrs and Regional Campuses)
Infrastructure Maintenance Fee
 Fiscal Year 2010

I. Proposed Action

A. Description of Fee:

The revenue generated by the Infrastructure Maintenance Fee (IMF) is used to fund the debt service associated with South Campus and partially fund Operating and Maintenance Costs (O & M) related to UCONN 2000 projects. The FY09 (current) and FY10 proposed rate structure would be as follows:

FY 2009 Actual

Classification	Undergraduates - Storrs, Regionals and Law School		Graduates and Social Work ^(A)			
	# of Credits	Annual Rate	Graduate Assistant # of Credits	Annual Rate	Non-Grad Assistant # of Credits	Annual Rate
Full-Time	(12 or more)	\$380	(0 - 9)	\$380	(9)	\$380
Half-Time	(6 - 11)	\$190			(5 - 8)	\$190
Less Than Half-Time	(1 - 5)	\$96			(0 - 4)	\$96

FY 2010 Proposed

Classification	Undergraduates - Storrs, Regionals and Law School		Graduates and Social Work ^(A)			
	# of Credits	Annual Rate	Graduate Assistant # of Credits	Annual Rate	Non-Grad Assistant # of Credits	Annual Rate
Full-Time	(12 or more)	\$400	(0 - 9)	\$400	(9)	\$400
Half-Time	(6 - 11)	\$200			(5 - 8)	\$200
Less Than Half-Time	(1 - 5)	\$100			(0 - 4)	\$100

^(A) Graduate Assistants are classified as full-time students and are charged the full-time rate. Continuous Registration Students who are registered for GRAD 398, 399, 498 and 499 are less than half-time students and are therefore charged the less than half-time rate.

B. Basis for Requested Revision:

The requested fee increases will be used to pay for increasing O & M costs related to UCONN 2000. The revenue generated by the fee also pays the annual debt service costs associated with the South Campus Residence Halls. The projected annual debt service costs for FY09 and FY10 are as follows:

<u>FY 2009</u>	<u>FY 2010</u>
\$2,075,523	\$2,079,388

C. Students Affected:

All undergraduate, graduate, regional campus, Law, Social Work, and non-degree students will be affected.

D. Proposed Date of Implementation:

The increases would be effective Fall 2009.

II. Analysis

A. Fiscal Need for Fee:

Projected Revenue and Expenditures for the Infrastructure Maintenance Fee for Fiscal Years 2009 and 2010:

	<u>FY 2009</u> <u>(Current)</u>	<u>FY 2010</u> <u>(Proposed)</u>
Estimated IMF revenue	\$9,300,581	\$9,855,394
Investment Earnings	99	99
Debt Service Payments	<u>(2,075,523)</u>	<u>(2,079,388)</u>
Balance Available for O & M	7,225,157	7,776,105
Estimated O & M	<u>(13,487,899)</u>	<u>(14,421,282)</u>
O & M Shortfall ^(A)	<u><u>(\$6,262,742)</u></u>	<u><u>(\$6,645,177)</u></u>

^(A) Partially funded from tuition revenue and state appropriation.

B. Effect on Other Institutional or Unit Programs if Fee is Not Approved:

If funding is not available for O & M costs associated with the new buildings, it may not be possible to maintain these new buildings adequately.

C. Comparative Student Costs (Other Institutions):

1. University of Michigan-Ann Arbor
Infrastructure Maintenance Fee-\$185 per semester (FY 2009)
This fee is charged to all students and the revenue funds infrastructure maintenance and renovations of physical assets.
2. Montana State University
Building Fees-\$115.20 (in-state) and \$158.40 (out-of-state) per semester (FY 2009)
This fee is charged to all students and the revenue generated pays for bond repayment, major construction and/or remodeling of University buildings.
3. Oklahoma State University
Academic Facilities Fee \$10.50 per credit (\$157.50 for 15 credits) per semester (FY 2009)
This fee funds renovations, maintenance and construction of academic facilities.
The fee is charged to all students except veterinary medicine.

D. Student involvement in Fee Revision Proposal:

Students were apprised of this fee revision at an open forum.

University of Connecticut
School of Business Off-Campus MBA Program Fee
Fiscal Year 2010

I. Proposed Action

- A. Description of Fee:** The School of Business off-campus MBA Programs are operated as educational extension fund activities. The MBA Programs are offered off-campus at Hartford, Stamford and Waterbury as part-time evening programs. Students do not pay University tuition, as they pay a per-credit course fee for each course taken. The comprehensive per-credit course fee includes the Graduate Matriculation Fee (GMF), the Infrastructure Maintenance Fee (IMF), and a Parking Fee (Stamford only). In addition, students are charged a refundable breakage fee.
- B. Description of Recommended Revision:** The credit hour fee for the off-campus MBA Programs is currently \$590 per credit. We are requesting an increase to \$650 per credit hour effective Fall 2009. This represents an increase of 10%.
- C. Basis for Requested Fee:** Approximately seventy-nine percent of the costs incurred to deliver the MBA Program are salaries and fringe benefits. For the past several years, the cost pressures on these programs have been driven primarily by the escalating costs of mandated salary increases and the market for new faculty hires.

Since the part-time MBA program is totally dependant on enrollment driven revenues, we need to be sure there is an adequate revenue stream to cover costs and re-invest in the program.

- D. Students Affected:** Students enrolled in the off-campus MBA Programs at Hartford, Stamford, and Waterbury (approximately 1,000) will be affected. Most of these students are mid-career professionals who are employed full-time. Many students are reimbursed by their employer for their educational costs.
- E. Proposed Date of Revision Implementation:** The proposed date for implementing the fee increase from \$590 to \$650 per credit hour is Fall 2009.

II. Analysis

- A. Fiscal Need for Fee Revision:** As of Fall 2008 (FY09), the total comprehensive per credit fee is \$590, which includes the GMF of \$42 per semester, the IMF of \$48 per course (ranging from \$48 to \$190 depending on numbers of credits), and parking of \$20 per semester. Additionally, the programs contribute to the cost of university-wide central services.

The University of Connecticut School of Business was recently re-accredited by AACSB International (Association to Advance Collegiate Schools of Business), the hallmark of academic excellence among business schools. AACSB accreditation is a distinction earned by fewer than 15% of business schools worldwide, and one that UConn has proudly held since 1958. The UConn School of Business also ranks among the nation's top 70 business schools according to *Business Week* and *U.S. News & World Report* and is frequently referred to as the #1 public business school in New England. UConn has also been ranked

by *Forbes*, *The Wall Street Journal* and *The Princeton Review*. With respect to “America’s Best Graduate Schools” for 2009, UConn ranks 26th among the nation’s top public business schools – and 52nd overall.

The revenues generated by the off-campus MBA Programs also support critical School of Business initiatives, which are essential to maintaining and enhancing our success. The fee increases are necessary in order to maintain this momentum, as well as offset the increases in expenses in FY10.

B. Impact Statement: The off-campus MBA Programs are designed to be self-supporting. If the fee increase is not approved, student services and course offerings would have to be significantly modified. Further cutbacks would have a negative effect on our promotional expenditures and on the technology platform associated with delivering the curriculum. These actions could result in lower quality programs, in turn, negatively impacting future enrollments as well as revenues.

C. Comparative Student Costs: Below is a table that shows the comparative costs for MBA Programs in the Hartford and Stamford areas:

Part-Time MBA Programs

Stamford Area:

	<u>Cost per Credit</u>	<u>Cost for 3 Credits</u>
Polytechnic University	\$1,073	\$3,219
Fordham University	\$950	\$2,850
Pace University	\$856	\$2,568
Quinnipiac University	\$675	\$2,025
Mercy College	\$695	\$2,085
Marist College	\$665	\$1,995
Fairfield University	\$630	\$1,890
University of New Haven	\$630	\$1,890
Sacred Heart University	\$625	\$1,875
University of Connecticut	\$590	\$1,770
Albertus Magnus College	\$561	\$1,683
University of Bridgeport	\$550	\$1,650
Iona College	\$540	\$1,620
Western Connecticut State University	\$363	\$1,089

Hartford Area:

	<u>Cost per Credit</u>	<u>Cost for 3 Credits</u>
Rensselaer	\$1,176	\$3,501
Quinnipiac University	\$675	\$2,025
UMass On-line Program	\$670	\$2,010
University of Hartford	\$650	\$1,950
University of New Haven	\$630	\$1,890
Western New England College	\$599	\$1,797
University of Connecticut	\$590	\$1,770
University of Massachusetts	\$540	\$1,620

D. Student Involvement in Fee Revision Proposal: Students were apprised of this fee revision at an open forum.

**University of Connecticut
School of Law LL.M. Fee – Insurance Law
Fiscal Year 2010**

I. Proposed Action

A. Description of Fee: The history of the LL.M. Insurance Fee:

2006/07	\$840/credit	\$20,160 per year
2007/08	\$974/credit	\$23,376 per year
2008/09	\$1,009/credit	\$24,216 per year

B. Description of Recommended Revision: For FY10, the School of Law proposes to increase the Insurance Law LL.M. Fee from \$1,009 per credit to \$1,039 per credit. This is an increase of approximately 3%.

C. Basis of Requested Revision: The Law School started its first LL.M. program, U.S. Legal Studies, in 1993. This program provides an opportunity for international lawyers to come to the U.S. to earn the advanced degree. In 1997, an Insurance Law LL.M. was added. Most of the students in this program are lawyers at insurance companies in the United States. With the approval of our accrediting agency, we may now deliver the program via distance learning. However, the costs of such delivery are great. This fee proposal seeks to charge the delivery fees appropriately to the Insurance LL.M. program. The American Bar Association and the University Of Connecticut Board Of Trustees approved this program with the understanding that after a period of development, the Insurance LL.M. would be financially self-supporting. The fee is still substantially below those charged by other law schools for similar programs.

D. Students Affected: The total LL.M. population of the School of Law is approximately 45 students. This includes full and part-time students. All Insurance Law LL.M. students would be affected by this proposal.

E. Proposed Date of Implementation: The proposed date of implementation would be Fall 2009.

II. Analysis

A. Fiscal Need For Fee Revision:

	<u>FY07</u>	<u>FY08</u>	<u>FY09</u>	<u>FY10</u>
Income	\$338,168	\$358,534	\$349,914	\$364,450
Expenditures	<u>322,021</u>	<u>335,073</u>	<u>327,209</u>	<u>356,729</u>
Gain/Loss	\$16,147	\$23,458	\$22,705	\$7,721

B. Effect on Other Institutional or Unit Programs if Fee is Disapproved: If the fee is not approved, the School will need to utilize operational funds from the J.D. program or from the U.S. Legal Studies LL.M. program. We are now at a point where the Insurance Law LL.M. should be self-supporting in accordance with the original agreement with the American Bar Association and the University of Connecticut Board of Trustees. This plan

fits with the directive from the administration and the Board of Trustees to develop entrepreneurial projects.

C. Comparative Student Costs – 12 credits per semester

UConn Law School (FY08)	\$23,376
UConn Law School (FY09)	24,216
UConn Law School (FY10)	24,936

Comparison Schools – 12 credits per semester – FY08 costs

Boston University	\$36,060
Case Western	\$34,700
Fordham	\$38,900
George Washington	\$32,232
John Marshall	\$26,880
University of Miami	\$33,458
University of Michigan	\$38,950
New York University	\$40,890
Northwestern University	\$43,792
University of San Diego	\$29,640
Tulane	\$38,380

D. Student Approvals: Fee proposal information was shared via email to all students. Two fee hearings were held during spring 2008.

**University of Connecticut
School of Law LL.M. FEE – U.S. Legal
Fiscal Year 2010**

I. Proposed Action

A. Description of Fee: The history of the LL.M. – U.S. Legal Fee

2006/07	\$840/credit	\$20,160 per year
2007/08	\$874/credit	\$20,976 per year
2008/09	\$909/credit	\$21,816 per year

B. Description of Recommended Revision: For FY10, the School of Law proposes to increase the LL.M. Fee from \$909 per credit to \$936 per credit. This is an approximate increase of 3%.

C. Basis of Requested Revision: Since 1993 when the U.S. Legal Studies program started, the enrollment has stabilized at approximately 12 students per year. Staff salary/fringe/worker comp and operational costs to support the program have increased during that time. The American Bar Association and the Board of Trustees approved this program with the understanding that after a period of development, the U.S. Legal LL.M. would be financially self-supporting. The fees are substantially below those charged by other law schools for similar programs.

D. Students Affected: The total enrollment in the U.S. Legal Studies LL.M. program is approximately twelve students. This includes full and part-time students. All U.S. Legal Studies students would be affected by this proposal.

E. Proposed Date of Implementation: The proposed date of implementation would be Fall 2009.

II. Analysis

A. Fiscal Need For Fee Revision:

	<u>FY07</u>	<u>FY08</u>	<u>FY09</u>	<u>FY10</u>
Income	\$305,800	\$389,531	\$349,238	\$362,360
Expenditures	<u>260,233</u>	<u>267,480</u>	<u>386,976</u>	<u>386,531</u>
Gain/Loss	\$45,567	\$122,051	(\$37,738)	(\$24,170)

B. Effect on Other Institutional or Unit Programs if Fee is Disapproved: If the fee is not approved, the School will need to utilize operational funds from the J.D. program. This method was approved for utilization during the developmental years of the program. We are now at a point where the U.S. Legal studies LL.M. should be self-supporting in accordance with the original agreement with the American Bar Association and the University of Connecticut Board of Trustees. This plan fits with the directive from the administration and the Board of Trustees to develop entrepreneurial projects.

C. Comparative Student Costs – 24 credits:

UConn Law School (FY07)	\$20,160
UConn Law School (FY08)	\$20,976

UConn Law School (FY09)	\$21,816
UConn Law School (FY10 proposed)	\$22,464

Comparison Schools – 24 credits - FY08 costs

Boston University	\$36,060
Case Western	\$34,700
Columbia	\$42,024
Duke	\$39,960
George Washington	\$32,232
University of Illinois	\$36,130
John Marshall	\$26,880
University of Miami	\$33,458
University of Michigan	\$38,950
University of Minnesota	\$31,500
New York University	\$40,890
Northwestern University	\$43,792
University of Pennsylvania	\$39,250
University of San Diego	\$29,640
Tulane	\$38,380
Yale	\$42,000

D. Student Approvals: Fee proposal information was shared via email to all students. Two fee hearings were held during spring 2008.

University of Connecticut
School of Business Online MS in Accounting Program Fee
Fiscal Year 2010

I. Proposed Action

- A. Description of Fee:** The School of Business MS in Accounting Program is operated as an educational extension fund activity. The MS in Accounting Program is delivered on-line. Students do not pay University tuition, as they pay a per-credit course fee for each course taken. The comprehensive per-credit course fee includes the Graduate Matriculation Fee (GMF) and the Infrastructure Maintenance Fee (IMF).
- B. Description of Recommended Revision:** The current comprehensive credit hour fee for the on-line MS in Accounting Program is \$590. This rate is in effect Summer 2008, and will remain in effect through Spring 2009. We are requesting an increase to \$650 per credit hour effective Summer 2009. The summer date coincides with the beginning of a new class as this program admits students to begin coursework each May. The requested fee represents an increase of 10%.
- C. Basis for Requested Increase:** Approximately sixty-eight percent of the costs incurred to deliver the MS in Accounting Program are salary and fringe benefits. For the past several years, the cost pressure on the program has been driven primarily by the escalating costs of mandated salary increases and the market for new faculty hires.
- Since the MS in Accounting Program is totally dependant on enrollment-driven revenues, we need to be sure there is an adequate revenue stream to cover costs and re-invest in the program.
- D. Students Affected:** Students enrolled in the MS in Accounting Program (approximately 230) will be affected. Most of these students are beginning their professional careers and are employed full-time. Some students are reimbursed by their employer for their educational costs.
- E. Proposed Date of Revision Implementation:** The proposed date for implementing the fee increase from \$590 to \$650 per credit hour is the Summer 2009.

II. Analysis

- A. Fiscal Need for Fee Revision:** As of Summer of 2008 (FY 2009), the total comprehensive per credit fee is \$590 which includes the GMF of \$42 per student and the IMF of \$48 per course (ranging from \$48 to \$190 depending on numbers of credits). Additionally, the program contributes to the cost of university-wide central services.

The University of Connecticut School of Business and the Accounting Department was recently re-accredited by AACSB International (Association to Advance Collegiate Schools of Business), the hallmark of academic excellence among business schools. AACSB accreditation is a distinction earned by fewer than 15% of business schools worldwide, and one that UConn has proudly held since 1958. The UConn School of Business also ranks among the nation's top 70 business schools according to *Business Week* and *U.S. News & World Report* and is frequently referred to as the #1 public business school in New

England. UConn has also been ranked by *Forbes*, *The Wall Street Journal* and *The Princeton Review*. The MSA Program was ranked 18th by the Public Accounting Report in 2007.

The revenues generated by the MS in Accounting Program also support critical School of Business initiatives, which are essential to maintaining and enhancing our success. In order to maintain this momentum, as well as offset the increases in expenses in FY 2010, we are requesting that the credit hour fee for these programs be increased to \$650 effective Summer 2009.

- B. Impact Statement:** The MS in Accounting Program is designed to be self-supporting. If the fee increase is not approved, student services and course offerings would have to be significantly modified. Further cutbacks would have a negative effect on our promotional expenditures and on the technology platform associated with delivering the curriculum. These actions could result in lower quality programs, in turn, negatively impacting future enrollments as well as revenues.
- C. Comparative Student Costs:** Below is a table that shows the comparative costs for MS in Accounting Programs in Connecticut and nationally. Since the MS in Accounting Program is offered on-line, our competitive benchmark schools are not limited to Connecticut.

School	Price
University of Michigan	\$40,439/\$45,439 (resident/non-resident)
Boston College	\$35,520
Bentley College	\$47,250
Villanova	\$25,850
University of Hartford	\$19,500
University of Connecticut*	\$19,500
University of Massachusetts	\$18,750

*University of Connecticut at \$650 per credit

- D. Student Involvement in Fee Revision Proposal:** Students were apprised of this fee revision at an open forum.

University of Connecticut (Storrs and Regional Campuses)
School of Nursing and Center for Continuing Studies
Master's Entry into Nursing (MbEIN) Program Fee
Fiscal Year 2010

I. Proposed Action

- A. Description of Fee:** The School of Nursing MbEIN Program is a self-supporting program for students who already have a bachelor's degree. This one year program consists of 45 credits of pre-licensure academic work which enables graduates of the program to complete the National Council Licensure Examination for Registered Nurses (NCLEX). Additionally, at the student's option, they can apply to the MS in Nursing program and transfer 9 credits toward the Masters degree. The MbEIN program has extensive delivery costs. The comprehensive program fee covers all related program costs including program administration, instruction and testing.
- B. Description of Recommended Revision:** Requesting approval to charge a MbEIN Program fee of \$22,695 for the January 2010 cohort. The fee would be adjusted for students who have previously completed some of the requirements.
- C. Basis for Requested Fee:** This 45 credit program is completed over three semesters (12 months). A new cohort begins each January and graduates in December. It is structured as a non-degree program which significantly reduces the time to complete and attain the desired RN credential. The current structure is composed of both undergraduate and graduate level courses and includes instruction, clinical work and simulated laboratory experiences.
- D. Students Affected:** The maximum number of students in this program is 96 and all students experience the same impact.
- E. Proposed Date of Implementation:** Beginning with the January 2010 cohort.

II. Analysis

- A. Fiscal Need for Fee Revision:** As the School of Nursing MbEIN program operates as a self-funded comprehensive activity, revenues from student fees must be sufficient to cover program costs. The MbEIN is a robust and vigorous program. To continue to thrive and grow, the expenses and quality must be balanced. The request is based on the cost of administering and delivering the program.
- B. Effect on Other Institutional or Unit Programs if Fee is Disapproved:** Without approval of the fee, the MbEIN program cannot continue. The University of Connecticut fills a critical need by championing, increasing and enhancing the State of Connecticut's Nursing workforce to meet the needs of the citizens. In addition, not offering this program would result in fewer applicants to UConn's Nursing Master's Program. This may also result in the subsequent loss of motivated students to schools in other states.
- C. Comparative Student Costs:** There are not any other programs in the Northeast designed like the MbEIN program. Three schools in the state offer a program for non-nurse college graduates, but they require the student to earn a second baccalaureate

degree. Our program was designed with the belief that a second baccalaureate degree was not needed. Southern Connecticut State University's program is 53 credits and costs \$12,766 for instate students and \$13,552 for out of state students per semester. Fairfield University's program is a minimum of 60 credits over 15 months at \$17,500 (before fees) for each of the three semesters. The cost at Saint Joseph College is \$35,860. Yale University also offers a program for the non-nurse college graduate, but their program requires the student to be at Yale for three full time academic years and earn a masters degree. The cost for the spring and fall semesters is \$14,512.50 and the summer session is \$11,375. The total cost at Yale would be \$98,450.

- D. Student Involvement in Fee Revision Proposal:** Students were apprised of the fee proposal at an open forum.

**University of Connecticut
School of Law Student Application Fee
Fiscal Year 2010**

I. Proposed Action

- A. Description of Fee:** Applicants to the Juris Doctor program at the Law School presently pay \$30 for application to either the day or evening division and \$45 for application to both divisions. The dean grants waivers of the fee based upon demonstration of significant financial hardship or other significant reasons.
- B. Description of Recommended Revision:** Effective in 2010 for the Fall 2010 incoming class, the School of Law proposes an increase in the application fee to one rate: \$60 for application to either or both the day and evening divisions.
- C. Basis of Requested Revision:** Our current fee is significantly lower than our peer schools and has created a perception that we are not a first tier Law School.
- D. Students Affected:** The total applicant pool for the Fall of 2008 was 2,010. It is anticipated that the applicant pool for the Fall of 2010 will be approximately the same.
- E. Proposed Date of Implementation:** The proposed date of implementation would be during the 2009-2010 academic year for candidates entering in the Fall of 2010.

II. Analysis

- A. Fiscal Need For Fee Revision:** The purpose of this proposal is not revenue driven. It is to bring our application fee more in line with our peer schools in order to maintain an applicant pool that is optimum for filling our classes.
- B. Effect on Other Institutional or Unit Programs if Fee is Disapproved:** Competition for Law School candidates is fierce and becoming more aggressive. What we have learned is that good students pay attention to the rankings and in turn are attracted to schools that are highly ranked. The quality of our students also affects our faculty recruitment ability. Hiring partners in law firms follow the rankings avidly and set up a recruiting strategy based upon highly ranked schools. It is clear that in this changing marketplace, we must become an aggressive participant in the quest for higher rankings.
- C. Comparative Student Cost:** 2008 application fees:

Current UConn Law School - day or evening division	\$30
- both divisions	\$45
Georgetown	\$80
George Washington	\$80
Boston College	\$75
Boston University	\$75
Northeastern	\$75
Yale	\$75
Syracuse	\$70
Rutgers	\$60

Suffolk	\$60
SUNY - Buffalo	\$50
Quinnipiac	\$40

D. Student Involvement in Fee Revision Proposal: Fee proposal information was approved by the Student Bar Association leadership. Fee hearings were held during spring 2008.

University of Connecticut (Storrs and Regional Campuses)
UConn Co-op Student Cooperative Bookstore Deposit Change
Fiscal Year 2010

I. Proposed Action

- A. Description of Fee:** In order to belong to the UConn Co-op, matriculated undergraduate and graduate students at Storrs, the regional campuses and the Law School currently pay a one-time membership fee of \$25 called the Cooperative Bookstore Deposit,. The membership fee is returned when the student graduates or otherwise withdraws from the University. The fee appears on the matriculated student's first University of Connecticut fee bill. Professional students in the part-time MBA program and non-degree students do not pay the deposit. The Co-op deposit is collected by the University and is paid to the Co-op.
- B. Description of Recommended Revision:** Effective for the Fall 2009 semester (FY 2010), the UConn Co-op requests approval to reduce the membership fee to zero for **new** students.
- C. Basis of Requested Revision:** The UConn Co-op Board of Directors voted to lower the UConn Co-op student membership fee to \$0. Concurrent with this decision, the Board of Directors decided to make all students, at all campuses, in all programs, eligible for membership. Incoming new students will be asked if they wish to activate their membership with the Co-op. There will be no cost for activation of membership. The Co-op and the University will continue to work together to exchange student information for the next three to four years as we work through current student members from whom the membership fee was already collected. Additionally, the Co-op will need to continue to receive data from the University on all new students eligible for membership in order to offer them membership.
- D. Students Affected:** All **new** incoming matriculated undergraduate and graduate students at Storrs, the regional campuses and the Law School beginning in Fall 2009, approximately 7,300 students.
- E. Proposed Date of Implementation:** Beginning with entering students in Fall 2009.

II. ANALYSIS

- A. Fiscal Need For Fee Revision:** The purpose of this proposal is not revenue driven. The record-keeping involved in administering this deposit is very costly and time-consuming. The interest income that the Co-op earns on the deposit does not cover the record keeping costs.
- B. Effect on Other Institutional or Unit Programs if Fee is Disapproved:** If the reduction is not approved, the University will have to continue to provide information on students eligible for a refund (graduating students and those who have left) past the next three to four years.
- C. Comparative Student Cost:** Many co-ops and/or bookstores organized with a membership do not charge a membership fee for students. Of those who do, it varies from \$1 a year to a one-time/refundable fee of \$25.

Bookstores that have recently reduced their membership fee to zero:
University Book Store, Inc., University of Washington,
University Book Store, University of Wisconsin, Madison
Portland State University Bookstore, Portland State University

Examples of bookstores that have no membership fee are:
University of Oregon Bookstore, Inc., University of Oregon
Oregon State University Bookstore, Inc., Oregon State University
MSU Bookstore, Inc., Montana State University

D. Student Involvement in Fee Revision Proposal: The UConn Co-op is governed by an elected 15 member Board of Directors. Eight of those directors, or a voting majority, must be students according to the Bylaws. The Board voted unanimously to reduce the fee to \$0.

Although the Co-op plans to reduce the student membership fee to \$0 the Co-op expects students to remain a very significant part of its membership and there are no plans to revise the make-up of the Board of Directors. As noted, the Co-op hopes to retain a strong and active student membership in the Co-op. The Co-op believes that having students make a conscious decision about activating their membership will make students more aware of their membership and the benefits it provides.

University of Connecticut (Storrs and Regional Campuses)
International Sponsored Student Fee
Fiscal Year 2010

I. Proposed Action

- A. Description of Fee:** Currently the International Sponsored Student Fee of \$300 per semester is assessed to sponsored international students. Sponsored students are those international students who apply through and are funded by governmental, quasi-governmental, private and public organizations. This fee was assessed beginning in fall 1992.
- B. Description of Recommended Revision:** Eliminate the International Sponsored Student Fee.
- C. Basis of Requested Revision:** The fee creates a hardship for sponsored students as some of the sponsors have refused to pay the fee and therefore the fee is paid directly by the international students. Continuing to assess this fee may hinder our Globalization Goal in the Academic Plan, so eliminating it is timely.
- D. Students Affected:** Eliminating the fee will affect approximately ten international graduate students taking credit-bearing courses each semester. These students are sponsored by governmental, quasi-governmental, private and public organizations.
- E. Proposed Date of Implementation:** Elimination of the fee would become effective with the Fall 2009 semester.

II. Analysis

- A. Fiscal Need for Fee Revision:** Although the revenue generated from this fee helps fund the costs associated with international students, the amount has never exceeded \$7,000 annually.
- B. Impact on Program if Requested Fee Adjustment is Denied:** There will be no impact to the services provided to these students.
- C. Comparative student costs:**
- | | |
|-----------------------------|----------------|
| Purdue | \$0 |
| Ohio State | \$0 |
| Iowa State | \$0 |
| Rutgers | \$0 |
| University of Massachusetts | \$0 |
| Colorado State University | \$45/semester |
| University of Missouri | \$300/semester |
| University of Minnesota | \$400/semester |
- D. Student Involvement in Fee Revision Proposal:** Students were apprised of the change to this fee in an open forum.