

UConn KUALI PROJECT

Board of Trustees: Financial Affairs
Committee Meeting
January 25, 2012

www.kuali.uconn.edu

Introduction

- ▣ Summary from BOT 8-3-11 Meeting
- ▣ Kuali Overview
- ▣ Business Case
- ▣ Project Scope
- ▣ Completed to Date
- ▣ Project Challenges
- ▣ Next Steps
- ▣ Project Governance, Oversight and Controls
- ▣ Website

Summary from 8-3-11 BOT Meeting

- ▣ Kuali Financial System (KFS) is proven to be viable financial software (designed by higher education for higher education)
- ▣ Extensive broad evaluation of KFS completed at UConn and by the Kuali Community; confirmed by Gartner
- ▣ KFS determined to fit UConn's current and future needs
- ▣ Project is managed closely by Finance and UITs

Kuali Overview

- ▣ *Kuali* is a growing community of universities, colleges, businesses, and other organizations that have partnered to build and sustain *open-source software for higher education, by higher education.*
- ▣ *Kuali* software is designed to meet the needs of all sizes of institutions, from land-grant research universities to community colleges. The members of the Kuali Community share a common vision of open, modular, and distributed systems for their software requirements.

Business Case – Financial System Replacement

- ❑ UConn has been using SungardHE's Financial Records System (FRS) since 1991
- ❑ FRS has reached the end of its useful life (SungardHE reported it would cease product support in December 2011)
- ❑ In 2004, UConn and the UCHC contracted with Computer Sciences Corporation (CSC) to develop a *Financial Systems Strategy and Roadmap*
- ❑ The CSC report was essentially the Business Case for the replacement of FRS

Business Case – Financial System Replacement (cont.)

▣ Value Proposition (2005 CSC Study)

Examples:

- Less processing time (workflow); elimination of paper based processing; better internal controls; higher-education specific application; and better customer/user service
- Minimize cost including future upgrades, licensing fees, maintenance, etc.
- Reduce shadow systems and the resulting data redundancy

Business Case – Financial System Replacement (cont.)

- ▣ Risks were identified
- ▣ Preliminary cost estimates were developed
- ▣ Preliminary scope was defined
- ▣ Preliminary resource requirements defined
- ▣ Organization and governance
 - Finance should be sponsor and owner of system
 - Buy in from academic, student affairs, athletics, and other non central administrative areas
 - Strong commitment, leadership, and communication essential to success

Project Scope

- ▣ Kuali Financial System
- ▣ Financial Data Mart/Reporting
- ▣ Kuali Rice
- ▣ Total Budget for all 3 projects is \$16.4M, including contingency (**on budget through 12-31-11**)
- ▣ Project began February 1, 2011; go-live target is July 1, 2012 (**on schedule**)

KFS Project Phases and Completion

- ▣ **Project Planning (7/1/11- completed)**
- ▣ **Business Requirements Analysis (8/30/11- completed)**
- ▣ **Design and Configure (12/31/11- completed)**
- ▣ **Build and Test (4/30/12)**
- ▣ **Training (6/29/12)**
- ▣ **Deploy (7/16/12)**

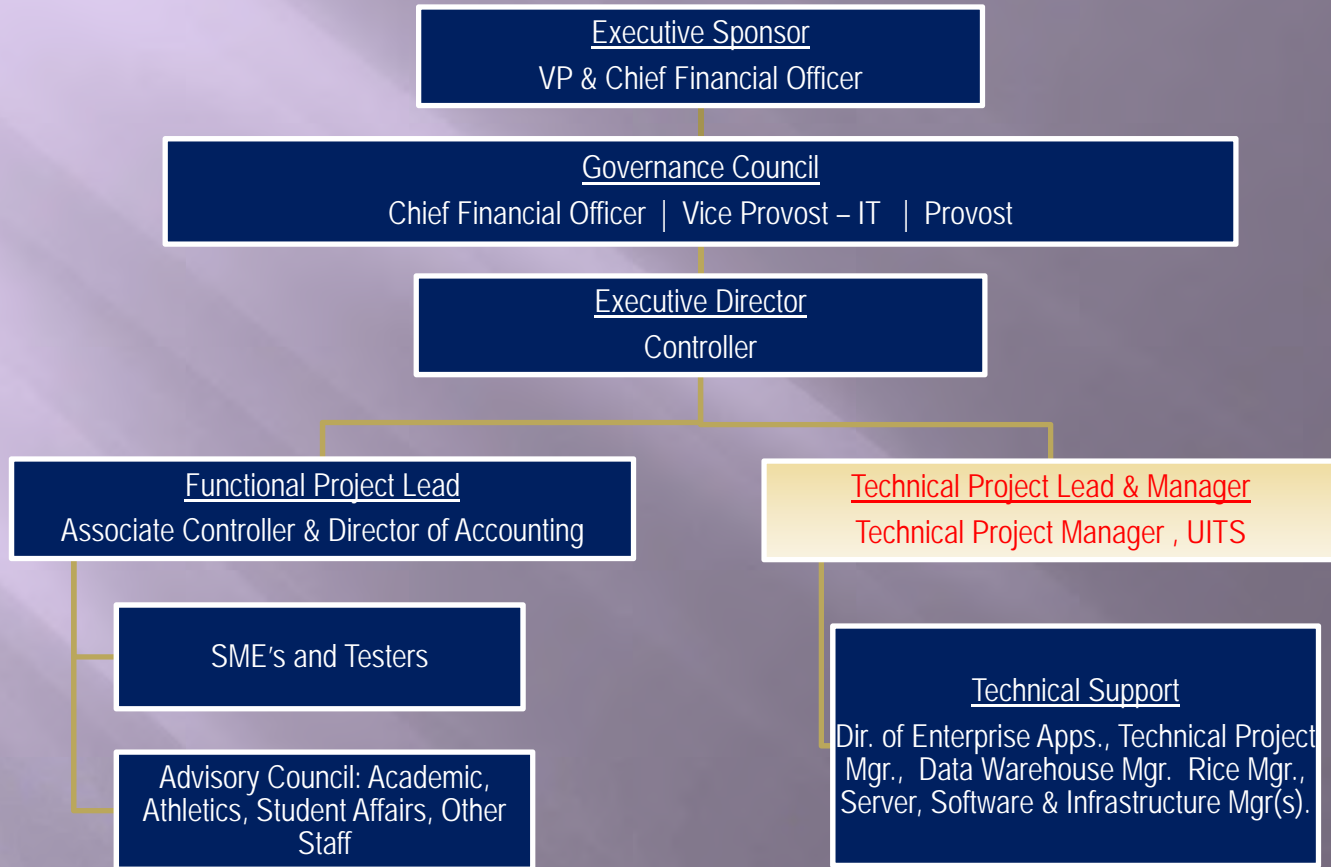
Project Challenges

- ▣ Multiple integration points and contemporaneous system upgrades (e.g. FAMIS and BottomLine)
- ▣ Five open positions (temporary staff have been required to maintain the schedule) and consulting staff turnover
- ▣ Enterprise-wide Data Warehouse foundation/platform (this should be completed in concert with Data Mart project to ensure consistency)

Next Steps (3 months)

- ▣ **Next Phase: Build and Test** (completion date 4/30/12)
 - Complete validation testing
 - Complete technical specs and coding for all required enhancements
 - Complete coding for all system integration points
 - Develop new reports and queries from KFS DataMart
 - Begin End-to-End User acceptance testing in April
- ▣ Develop User Training document

UConn Kuali KFS Oversight



Functional Council: Associate Controller & Director of Accounting, Manager of Finance Systems, Budget Director, Accounts Payable Director, Director of Purchasing Services, Executive Director – OSP, Payroll Director & all Functional Leads

UConn Kuali Governance, Oversight & Control

- ▣ Robust Governance and Oversight
 - Manage to the rSmart fixed price contract
 - Monthly budget review and oversight
 - Business case to manage/align against
 - Weekly Project Leadership meeting
 - Weekly Project Coordination meeting with Functional and Technical Project Managers

UConn Kuali Governance, Oversight & Control (cont.)

- ▣ Robust Governance and Oversight (cont.)
 - Monthly Governance Council meetings
 - Monthly Advisory Council meetings
 - Various other meetings such as Subject Matter Experts, Data Mart, Kuali Identity Management, Testing, etc.
 - Strong leadership and quick problem resolution/escalation

UConn Kuali Governance, Oversight & Control (cont.)

- ▣ Project Change Control
 - Project Charter
 - Project monitoring and tracking including detailed Functional and Technical Project Plans and milestones
 - Manage and limit scope creep/changes
 - Risk assessment and management
 - Communication Plan
 - Conversion Strategy
 - Testing and Training Plans



KUALI SYSTEMS WEBSITE

www.kuali.uconn.edu