June 23, 2011

TO: Members of the Board of Trustees
FROM: Peter J. Nicholls
        Provost and Executive Vice President for Academic Affairs
        Richard D. Gray
        Vice President and Chief Financial Officer
RE: Fiscal Year 2012 Institutional Fees for the University of Connecticut,
    Storrs and Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve a new Institutional Fee for Fiscal Year 2012: a Program
Specific Fee for Master of Science in Business Analytics and Project Management (MSBAPM).

BACKGROUND:

The University has an established student fee review process that categorizes the fees as follows:
(1.) Institutional Fees, which require central administrative approval, such as Tuition, Room,
Board, Infrastructure Maintenance Fee and self-supporting programs; (2.) Academic Materials
Fees, which are for consumables and instructional materials that are specific to a particular
course or major; and (3.) Student Fees, which include the General University Fee and student
activity and service fees. Senior Management charged permanent committees with promoting a
fee structure for the academic and student fees that supports excellence, provides comprehensive
procedures, and is uniform without sacrificing efficiency and flexibility.

Institutional Fees are proposed by the University leadership as the budgets for these fees are
largely driven by what it takes to run the operation. Please note that this Program Specific Fee is
a non-mandatory fee assessed only to those students enrolled in the program.

<table>
<thead>
<tr>
<th>Program Specific Fee</th>
<th>FY11 ACTUAL</th>
<th>FY12 PROPOSED</th>
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</thead>
<tbody>
<tr>
<td>Master of Science in Business Analytics and Project Management</td>
<td>$0</td>
<td>$680/per credit</td>
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See attached summary proposal.
University of Connecticut
School of Business
Master of Science in Business Analytics and Project Management (MSBAPM)
Fiscal Year 2012

I. Proposed Action

A. Description of Fee: The School of Business Master of Science in Business Analytics and Project Management (MSBAPM) Program is a new program that was approved by the State of Connecticut Department of Higher Education in March 2011. The program is scheduled to start at the downtown Hartford Campus this Fall 2011. The fee structure for MSBAPM is the same as the part-time MBA program where the students do not pay tuition as they pay a per-credit fee. MSBAPM is a 33 credit program and at the proposed program fee of $680 per credit, the total student cost of the program is $22,440. The comprehensive per credit program fee includes the Graduate Matriculation Fee (GMF) and the Infrastructure Maintenance Fee (IMF).

B. Basis for Requested Fee: Many of the courses in MSBAPM may also be taken by MBA students. The requested fee structure ensures that all students pay a uniform ‘per seat’ price.

C. Students Affected: We are anticipating 15 students in the initial Fall 2011/Spring 2012 semesters. This fee will apply to all the students enrolled in the program. Most of these students will be professionals that are employed full-time. Some students would be reimbursed by their employer for their educational costs.

D. Proposed Date of this Fee: The proposed date for implementing the fee is Fall 2011.

II. Analysis

A. Fiscal Need for the Fee: The total comprehensive fee per credit is $680 which includes the GMF of $42 per semester and IMF of approximately $56 per course.

The University of Connecticut School of Business was recently re-accredited by AACSB International (Association to Advance Collegiate Schools of Business), the hallmark of academic excellence among business schools. AACSB accreditation is a distinction earned by fewer than 15% of business schools worldwide, and one that UConn has proudly held since 1958. The UConn School of Business also ranks among the nation’s top 45 business schools (top 30 public) according to Business Week; 27th by Forbes for return on investment; and 52nd (26th among publics) according to U.S. News & World Report’s “America’s Best Graduate Schools” for 2009. MSBAPM’s home department, Department of Operations and Information Management (OPIM), is consistently ranked among the best in research and graduate education.

B. Impact Statement: The MSBAPM Program is designed to be self-supporting. The revenues generated should be sufficient to support the program’s operations, as well as the School of Business’s critical initiatives, which are essential to maintaining and enhancing our success. Additionally, the program contributes to the cost of university-wide central services.

C. Comparative Student Costs: There is no program that is directly comparable to the MSBAPM program. However, there are several programs in Information Technology that are significantly more expensive than the proposed MSBAPM program. ‘High value at a reasonable cost’ is an important selling point of this program.
June 23, 2011

TO: Members of the Board of Trustees

FROM: Peter J. Nicholls
Provost and Executive Vice President for Academic Affairs

Richard D. Gray
Vice President and Chief Financial Officer

RE: Fiscal Year 2012 Academic Materials Fees for the University of Connecticut, Storrs and Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve a technical adjustment to one Academic Material Fee for Fiscal Year 2012 consisting of a change to the malpractice insurance course fee from a range of $12-$17 to an amount not to exceed $17.

BACKGROUND:

The University has an established student fee review process that categorizes the fees as follows: (1.) Institutional Fees, which require central administrative approval, such as Tuition, Room, Board, Infrastructure Maintenance Fee and self-supporting programs; (2.) Academic Materials Fees, which are for consumables and instructional materials that are specific to a particular course or major; and (3.) Student Fees, which include the General University Fee and student activity and service fees. Senior Management charged permanent committees with promoting a fee structure for the academic and student fees that supports excellence, provides comprehensive procedures, and is uniform without sacrificing efficiency and flexibility. The committees are comprised of students, faculty, and administrative representatives. This fee proposal was presented to and approved by the Vice President and Chief Financial Officer and the Provost and Executive Vice President for Academic Affairs.

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<tr>
<th>Course Fee</th>
<th>FY11</th>
<th>FY12</th>
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<tbody>
<tr>
<td>Malpractice Insurance Fee</td>
<td>ACTUAL</td>
<td>PROPOSED</td>
</tr>
<tr>
<td></td>
<td>$12-$17</td>
<td>an amount not to exceed $17</td>
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See attached summary recommendation from the Academic Materials Fees Committee.
University of Connecticut (Storrs and Regional Campuses)
Academic Materials Fees Committee

The Academic Materials Fees Committee has reviewed and by consensus, endorsed the following recommendation for FY 2012. On behalf of the Committee, the following recommendation is forwarded for your consideration.

Course Fee

Malpractice Insurance
**Recommendation:** Change from a range of $12 to $17 to an amount not to exceed $17 for all clinical courses. The fee covers the student for the whole fiscal year and is paid when the student enrolls in the first clinical course in the fiscal year.

**Purpose:** To cover the cost of malpractice insurance associated with courses requiring a clinical placement.

**Justification:** The cost per student is based on how many students within the entire State system are listed on the policy. The policy is purchased by the State Insurance and Risk Management Board for all State agencies (e.g. UConn, MCC, Central, Eastern, etc.). Currently, the amount is $9 per year but this can change for the reason stated above. The recommendation is for the fee to be a course fee for an amount not to exceed $17 instead of a range from $12 to $17. In the past few years, the rate has been $9 per student which is less than the currently approved range.