Academic Priorities

- Undergraduate & graduate education
- Research enterprise
- Public engagement
- Student life
- Economic development
<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2007</th>
<th>2009</th>
<th>2010</th>
<th>2011 Est.</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tenure/Tenure Track</td>
<td>1,004</td>
<td>1,007</td>
<td>989</td>
<td>998</td>
<td>1,019</td>
<td>1.5%</td>
</tr>
<tr>
<td>In-Residence</td>
<td>88</td>
<td>109</td>
<td>118</td>
<td>139</td>
<td>126</td>
<td>43.2%</td>
</tr>
<tr>
<td>Other Non-Tenure Track</td>
<td>159</td>
<td>178</td>
<td>179</td>
<td>167</td>
<td>187</td>
<td>17.6%</td>
</tr>
<tr>
<td>Total Full-Time Faculty</td>
<td>1,251</td>
<td>1,294</td>
<td>1,286</td>
<td>1,304</td>
<td>1,332</td>
<td>6.5%</td>
</tr>
<tr>
<td>Student to Faculty Ratio</td>
<td>17.21</td>
<td>17.00</td>
<td>17.93</td>
<td>18.13</td>
<td>18.09</td>
<td>-5.1%</td>
</tr>
<tr>
<td>% of classes &lt; 20 students</td>
<td>42%</td>
<td>44%</td>
<td>43%</td>
<td>44%</td>
<td>NA</td>
<td>2.0%</td>
</tr>
<tr>
<td>% of classes &gt; 50 students</td>
<td>16%</td>
<td>15%</td>
<td>18%</td>
<td>17%</td>
<td>NA</td>
<td>-1.0%</td>
</tr>
</tbody>
</table>

~ 43 successful new-to-UConn tenure/tenure track searches for Fall 2011
Undergraduate & Graduate Education

- Maintenance of Honors Program
- Promotion of Global Programs
- Evaluation of academic programs, centers & institutes through periodic reviews
- Appointment of Dean of Graduate School & Vice Provost for Graduate Education
- Continue progress towards goals of Academic Plan
- Construction & renovation of educational facilities
Research Enterprise

- External funding increased 46% from FY07 ($93.1M) to FY11 ($135.9M)
- Eminent Faculty Program – Center for Clean Energy Engineering
- Stem Cell Institute
- Center for Health, Intervention and Prevention (CHIP)
- Human Rights
Public Engagement

- Recognized by the Carnegie Foundation with its prestigious “Community Engagement” classification
- Accepted the invitation to join The Research University Civic Engagement Network (TRUCEN)
- Completed the first ever strategic plan for Public Engagement at the University
- Office of Service Learning initiatives
  - 4,356 students enrolled in 239 service-learning courses taught by 121 faculty
Student Life

- Continued renovation of facilities
  - Living & Learning Communities

- Residence halls operating at beyond capacity levels
  - 73% of Storrs undergraduates live in campus housing
  - Increased summer occupancy 73% in one year

- Increased support of student counseling & mental health services

- Successful alternative spring break options
Economic Development

- Hiring Economic Development Vice President
- Innovation Partnership Building (UConn Technology Park)
- Bioscience Connecticut
- Financial Accelerator
- Center for Land use Education & Research
- Connecticut Center for Economic Analysis
- Technology Commercialization
UCHC Goals

- Achieve financial stability
- Secure long term future of John Dempsey and Health Center
- Improve clinical performance and finances
- Strengthen the research enterprise
- Improve the educational enterprise
Financial Stability

- Sustain levels of state operating support
- Renegotiate commercial insurer contracts
- Institute “academic tax” to regional teaching affiliated hospitals
- Conversion to hospital based practice clinics
- Convert psychiatry beds to flexible med/surg beds
- Rigorous review of budget expenses
Bioscience Connecticut Initiative
- Grow faculty
- Double research productivity
- Commercialize research
- Increase medical & dental class enrollment by 30%
- Construct new and renovate existing UCHC facilities
- Strengthen UCHC financial performance
- Collaborate with the region’s health care providers to improve access
Clinical Enterprise

- Develop new clinical strategic plan
- Establish detailed performance improvement program
- Reorganize JACHO accreditation visit in conjunction with new quality initiative programs
- Develop quality metrics in all clinical areas
  - Assists with culture changes
  - Enhances quality
  - Improves reliability of care
  - Addresses patient satisfaction
Research Enterprise

- External funding increased 46% from FY01 ($69.1M) to FY11 ($101.1M)

- 400 Farmington Avenue-incubator space is full

- Connecticut Institute for Clinical and Translational Science (CICATS)
  - Establishment of Core Interest Groups (Biostatistics and Bioinformatics)

- Implemented research strategic plan
Educational Enterprise

- LCME accreditation visit
  - 14 citations noted: on target to have all substantially addressed or corrected by November 2011

- Student facts & figures over the last 10 years (fall 2001-2011):
  - Medicine applications have increased by 66%
  - Dental Medicine applications have increased by 36%
  - Medicine 1st time taker passing rates on step 2 National Exams have averaged 98% (national average is 97%)
  - Dental Medicine 1st time taker passing rates on National Exams have averaged 99% (national average is 91%)

- Approximately 35% of School of Medicine graduates practice in the state while 47% of School of Dental Medicine graduates practice in the state
FY11 Highlights

- **Storrs & Regionals**
  - Flat State funding & $15M fund sweep to the State
  - Faculty & staff concessions
  - Limited hiring - faculty hires for strategic priorities
  - Support for academic enrichment
  - Increases in financial aid
  - Equipment & plant renewal program

- **Health Center**
  - Increased State funding
  - Faculty & staff concessions
  - Limited hiring – clinical and research faculty
  - Support for signature programs in cancer, cardiology & musculoskeletal medicine
  - Value Analysis & Revenue Enhancement teams
## FY11 Budget & Actual ($M)

<table>
<thead>
<tr>
<th></th>
<th>Budget</th>
<th>Actual Unaudited</th>
<th>Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$1,033.5</td>
<td>$1,058.2</td>
<td>$24.7</td>
</tr>
<tr>
<td>State Support:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>32.1% , 31.1%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition &amp; Fees:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>32.0% , 31.9%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>35.9%, 36.8%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>1,032.5</td>
<td>1,041.5</td>
<td>9.0</td>
</tr>
<tr>
<td>Personal Services &amp; FB:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>60.0%, 59.1%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>40.0%, 40.9%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>State Fund Sweep</strong></td>
<td>15.0</td>
<td>15.0</td>
<td>0.0</td>
</tr>
<tr>
<td><strong>Net Gain (Loss)</strong></td>
<td>($14.0)</td>
<td>$1.7</td>
<td>$15.7</td>
</tr>
</tbody>
</table>
Importance of Fund Balances

Adequate levels of fund balances are required:

- For cash flow purposes to operate schools and colleges (current level = 29 days; BOT policy dictates 90 days)
- To maintain minimum levels of renewal and replacement funds and preserve high debt ratings
- To address life safety, code compliance and corrections and the renewal and replacement of residential life facilities not sufficiently funded through state-supported capital programs
- For emergency financial aid for students experiencing economic hardship in these difficult times

<table>
<thead>
<tr>
<th>Current Funds</th>
<th>Internally Restricted for Retirement of Indebtedness</th>
<th>Unexpended Plant Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>$71.0</td>
<td>$35.0</td>
<td>$69.4</td>
</tr>
<tr>
<td></td>
<td>Budget</td>
<td>Actual Unaudited</td>
</tr>
<tr>
<td>---------------------</td>
<td>--------</td>
<td>------------------</td>
</tr>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>State Support: 22.9% , 23.5%</td>
<td>$788.1</td>
<td>$780.4</td>
</tr>
<tr>
<td>Net Patient Care: 42.6% , 43.0%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other: 34.5%, 33.5%</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Personal Services &amp; FB: 55.3%, 55.6%</td>
<td>$788.1</td>
<td>$776.4</td>
</tr>
<tr>
<td>Other: 44.7%, 44.4%</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Net Gain</strong></td>
<td>$0.0</td>
<td>$4.0</td>
</tr>
</tbody>
</table>
FY12 Budget Plan

- **Revenues**
  - Minimal tuition & fee increases
  - Less state support
  - Expanded summer session
  - Utilization of more alternative revenue sources - private/grants/fund balances

- **Expenditures**
  - 27th payroll
  - Increased financial aid
  - No wage increases (except for 2 months for UCPEA)
  - Deficit reduction plan

- Focus on setting a foundation that enables University to protect academics as much as possible
Revenues ($M)

FY11 Actual: $1,058.2
- State Support: $329.0 (31.1%)
- Tuition & Fees: $338.4 (32.0%)
- Grants/Contracts: $185.8 (17.5%)
- Auxiliary: $176.4 (16.7%)
- Other: $28.6 (2.7%)

FY12 Budget: $1,028.6
- State Support: $284.2 (27.6%)
- Tuition & Fees: $353.8 (34.4%)
- Grants/Contracts: $184.5 (17.9%)
- Auxiliary: $183.6 (17.9%)
- Other: $22.5 (2.2%)
## FY 12 State Appropriation ($M)

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Appropriation Request</td>
<td>$254.0</td>
</tr>
<tr>
<td>Governor’s Recommended</td>
<td>$229.2</td>
</tr>
<tr>
<td>Approved Appropriation (HB 6380)</td>
<td>$225.4</td>
</tr>
<tr>
<td>Actual Allotment</td>
<td>$207.7</td>
</tr>
<tr>
<td>Actual vs Request</td>
<td>($46.3) or -18%</td>
</tr>
</tbody>
</table>
External Research Awards ($M)

- Health Center
- Storrs & Regionals

FY97: $104.4
FY99: $110.9
FY01: $148.0
FY03: $188.3
FY05: $184.0
FY07: $185.6
FY09: $210.4
FY10: $233.2
FY11: $237.0
FY12: $216.7 (est)
UConn Foundation ($M)

Endowment Assets

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>1995</th>
<th>1999</th>
<th>2003</th>
<th>2005</th>
<th>2007</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assets</td>
<td>$50</td>
<td>$176</td>
<td>$209</td>
<td>$272</td>
<td>$247</td>
<td>$263</td>
<td>$313</td>
<td></td>
</tr>
</tbody>
</table>

Support of Students & Programs

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>1995</th>
<th>1999</th>
<th>2003</th>
<th>2005</th>
<th>2007</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Support</td>
<td>$5.1</td>
<td>$12.7</td>
<td>$25.6</td>
<td>$27.9</td>
<td>$33.0</td>
<td>$28.8</td>
<td>$23.1</td>
<td>$26.4</td>
</tr>
</tbody>
</table>
Expenditures ($M)

FY11 Actual: $1,056.5

- Personal Services (w/FB): 53.1%
- Equipment & Other: 20.3%
- Financial Aid: 11.2%
- Transfers: 6.0%
- Research Fund: 9.4%

FY12 Budget: $1,033.2

- Personal Services (w/FB): 55.4%
- Equipment & Other: 20.3%
- Financial Aid: 11.8%
- Transfers: 2.7%
- Research Fund: 9.8%
### Financial Aid ($M)

<table>
<thead>
<tr>
<th>Tuition Funded</th>
<th>FY10</th>
<th>FY11 Unaudited</th>
<th>FY12 Budget</th>
<th>FY10-FY12 % Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Need-Based Grants</td>
<td>$36.3</td>
<td>$40.8</td>
<td>$47.9</td>
<td>32.0%</td>
</tr>
<tr>
<td>Work Study/Student Labor</td>
<td>5.7</td>
<td>6.1</td>
<td>6.1</td>
<td>7.0%</td>
</tr>
<tr>
<td>Scholarships</td>
<td>18.4</td>
<td>20.7</td>
<td>23.1</td>
<td>25.5%</td>
</tr>
<tr>
<td>Tuition Waivers</td>
<td>45.2</td>
<td>46.9</td>
<td>48.0</td>
<td>6.2%</td>
</tr>
<tr>
<td><strong>Total Tuition Funded</strong></td>
<td><strong>$105.6</strong></td>
<td><strong>$114.5</strong></td>
<td><strong>$125.1</strong></td>
<td><strong>18.5%</strong></td>
</tr>
<tr>
<td>Total Tuition Funded as a % of Gross Tuition Revenue</td>
<td>38.9%</td>
<td>39.1%</td>
<td>41.1%</td>
<td></td>
</tr>
<tr>
<td>Tuition Funded Need-Based Aid as a % of Net Tuition Revenue (DHE Policy =15%)</td>
<td>17.6%</td>
<td>18.1%</td>
<td>20.2%</td>
<td></td>
</tr>
<tr>
<td><strong>Total Financial Aid-all sources</strong></td>
<td><strong>$343.2</strong></td>
<td><strong>$372.4</strong></td>
<td><strong>$384.1</strong></td>
<td><strong>11.9%</strong></td>
</tr>
</tbody>
</table>
Financial Aid

Continued commitment to funding financial aid:

- UConn offers the neediest in-state students an aid package that meets their direct costs (tuition, fees, room & board).

- In FY11, these packages included a $5,550 Federal Pell Grant, $8,900 in State & institutional grants, and $5,500 in student loans.

- In the past 5 years, the percentage of Federal Pell Grant recipients has increased from 14% of undergraduate enrollment in FY06 to 23% in FY11.

- Approximately 15,000 students received financial aid packages in FY11.
Actions to Reduce Deficit

- Tuition & Fees: $8.8 13%
- Vacancy Management: $1.9 3%
- Student Affairs: $10.2 15%
- Research: $1.8 3%
- Plant Renewal & Equipment: $7.0 10%
- Non-Academic Support: $7.5 11%
- Technology Funding: $4.0 6%
- General University: $5.1 8%
- Academic Support: $7.4 11%
- Athletics & Recreation: $3.6 5%
- Fund Balance: $10.0 15%

*Academic Support was allocated a cut in the amount of $18.9M. $7.4M of this cut was realized in FY12 and the balance will be fully implemented in FY13.
Deficit Reduction Plan

- **Fund Balance - $10.0M or 15% of Plan**
  - Reduced the transfers for annual debt payments
  - Funding these payments through existing fund balance will bring the coverage ratio to 1.25

- **General University - $5.1M or 8% or Plan**
  - No longevity payment in October
  - Collective Bargaining Increase (CBI) savings
  - Removal of inflationary increase for library acquisitions
  - Contract negotiation enhancements
  - Shifting of partially self-supporting areas off of University supported funds emphasizes the need to become self-sufficient
Deficit Reduction Plan

- **Technology Funding - $4.0M or 6% of Plan**
  - Removed funding for Kuali Financial System from University supported budget
  - This funding will be provided via the UCONN 2000 equipment line and will reduce the availability of funds for other equipment purchases

- **Plant Renewal & Equipment - $7.0M or 10% of Plan**
  - Removed funding from University supported budget for building renovations and equipment purchases
  - Increases demand for limited UCONN 2000 funds

- **Vacancy Management - $1.9M or 3% of Plan**
  - Further delays the refill of vacant positions
  - Potential to increase workload of existing employees
Deficit Reduction Plan

- Non-Academic Support - $7.5M or 11% of Plan
  - Reduced University support of all areas including President, CFO, COO and HR & Payroll
    - Limited refill of vacant positions
    - Procurement savings (McKinsey)
    - Facilities efficiencies (McKinsey)
    - Collective Bargaining Increase (CBI) savings
  - Reduced funding results in potential increase in workload and may limit the ability of areas to successfully complete all of their assigned responsibilities
Deficit Reduction Plan

- Athletics & Recreation - $3.6M or 5% of Plan
  - Shifting of University supported activities to private funds
  - Increased emphasis on private fundraising as a primary source of support for the Division
  - Collective Bargaining Increase (CBI) savings
  - Procurement savings (McKinsey)

- Research - $1.8M or 3% of Plan
  - Procurement savings (McKinsey)
  - Collective Bargaining Increase (CBI) savings
  - Central recovery of research indirecsts
  - Reduction will impact the amount of funds available for investment in Research initiatives
Deficit Reduction Plan

- Student Affairs - $10.2M or 15% of Plan
  - Procurement savings (McKinsey)
  - Collective Bargaining Increase (CBI) savings
  - Instituted an auxiliary overhead rate to recover central administrative costs
  - Reduction of student affairs funding results in less facility renewal and replacement support to keep infrastructure in sound operating condition
Deficit Reduction Plan

- Academic Support - $7.4M or 11% of Plan
  - While reducing academic support was a last resort, it was unavoidable and students will be impacted
    - Limited refill of vacant positions
    - Procurement savings (McKinsey)
    - Collective Bargaining Increase (CBI) savings
  - This reduction may result in less faculty, fewer graduate assistants, larger classes, and a higher student faculty ratio
  - Academic Support was allocated a cut in the amount of $18.9M: $7.4M of this cut was realized in FY12 and the balance will be fully implemented in FY13
FY11 Student Faculty Ratio

[Bar graph showing the student faculty ratio for various universities, with the source cited as US News & World Report.]
FY11 Classes with 50 or more Students

Source: US News & World Report
Deficit Reduction Plan

- Tuition & Mandatory Fees - $8.8M or 13% of Plan
  - 2.5% increase in rates approved in March
  - Student impact:
    - In-state undergraduate cost = $254/year
    - Out-of-state undergraduate cost = $686/year
  - Increased commitment to financial aid continues to offset any increases in cost
  - UConn cost of attendance is considered very affordable as compared to our peers
# FY12 Approved Increases for Undergraduate Students

## In-State Undergrad

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
<th>Percentage</th>
<th>Increment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuition</td>
<td>$8,256</td>
<td>2.38%</td>
<td>$192</td>
</tr>
<tr>
<td>IMF</td>
<td>440</td>
<td>3.29%</td>
<td>14</td>
</tr>
<tr>
<td>Other Fees</td>
<td>1,974</td>
<td>2.49%</td>
<td>48</td>
</tr>
<tr>
<td>Room - Double</td>
<td>5,918</td>
<td>2.49%</td>
<td>144</td>
</tr>
<tr>
<td>Board - Value Plan</td>
<td>4,898</td>
<td>2.51%</td>
<td>120</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$21,486</strong></td>
<td><strong>2.47%</strong></td>
<td><strong>$518</strong></td>
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</table>

## Out-of-State Undergrad

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
<th>Percentage</th>
<th>Increment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuition</td>
<td>$25,152</td>
<td>2.54%</td>
<td>$624</td>
</tr>
<tr>
<td>IMF</td>
<td>440</td>
<td>3.29%</td>
<td>14</td>
</tr>
<tr>
<td>Other Fees</td>
<td>1,974</td>
<td>2.49%</td>
<td>48</td>
</tr>
<tr>
<td>Room - Double</td>
<td>5,918</td>
<td>2.49%</td>
<td>144</td>
</tr>
<tr>
<td>Board - Value Plan</td>
<td>4,898</td>
<td>2.51%</td>
<td>120</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$38,382</strong></td>
<td><strong>2.54%</strong></td>
<td><strong>$950</strong></td>
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</table>
## FY12 Approved Increases for Graduate Students

### In-State Graduate

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
<th>Percentage</th>
<th>Increment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuition</td>
<td>$10,224</td>
<td>2.53%</td>
<td>$252</td>
</tr>
<tr>
<td>IMF</td>
<td>440</td>
<td>3.29%</td>
<td>14</td>
</tr>
<tr>
<td>Other Fees</td>
<td>1,466</td>
<td>2.52%</td>
<td>36</td>
</tr>
<tr>
<td>Room</td>
<td>6,972</td>
<td>2.50%</td>
<td>170</td>
</tr>
<tr>
<td>Board - Value Plan</td>
<td>4,898</td>
<td>2.51%</td>
<td>120</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$24,000</strong></td>
<td><strong>2.53%</strong></td>
<td><strong>$592</strong></td>
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</table>

### Out-of-State Graduate

<table>
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<th>Item</th>
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<th>Percentage</th>
<th>Increment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuition</td>
<td>$26,532</td>
<td>2.50%</td>
<td>$648</td>
</tr>
<tr>
<td>IMF</td>
<td>440</td>
<td>3.29%</td>
<td>14</td>
</tr>
<tr>
<td>Other Fees</td>
<td>1,466</td>
<td>2.52%</td>
<td>36</td>
</tr>
<tr>
<td>Room</td>
<td>6,972</td>
<td>2.50%</td>
<td>170</td>
</tr>
<tr>
<td>Board - Value Plan</td>
<td>4,898</td>
<td>2.51%</td>
<td>120</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$40,308</strong></td>
<td><strong>2.51%</strong></td>
<td><strong>$988</strong></td>
</tr>
</tbody>
</table>
## Tuition & Fee History

<table>
<thead>
<tr>
<th>In-State Undergraduate</th>
<th>Tuition &amp; Fees</th>
<th>Room &amp; Board</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2005</td>
<td>$7,490</td>
<td>$14,894</td>
</tr>
<tr>
<td>FY 2006</td>
<td>$7,912</td>
<td>$15,616</td>
</tr>
<tr>
<td>FY 2007</td>
<td>$8,362</td>
<td>$16,628</td>
</tr>
<tr>
<td>FY 2008</td>
<td>$8,852</td>
<td>$17,702</td>
</tr>
<tr>
<td>FY 2009</td>
<td>$9,338</td>
<td>$18,842</td>
</tr>
<tr>
<td>FY 2010</td>
<td>$9,886</td>
<td>$20,006</td>
</tr>
<tr>
<td>FY 2011</td>
<td>$10,416</td>
<td>$21,198</td>
</tr>
<tr>
<td>FY 2012</td>
<td>$10,670</td>
<td>$21,720</td>
</tr>
</tbody>
</table>
In-State Undergrad Tuition & Fees
FY05-FY12 Average Increase

URI: 9.8%
UMaine: 9.6%
UNH: 9.3%
UDel: 8.7%
Quinnipiac: 8.7%
Rutgers: 7.0%
Penn State: 6.7%
BC: 6.4%
UVM: 6.4%
Fairfield: 6.2%
UMass: 6.2%
Northeastern: 6.1%
UConn: 5.8%
Syracuse: 5.2%
BU: 4.4%
UHartford: 2.4%
Maryland: 0%
### UConn’s Affordability FY12 Tuition & Mandatory Fees

<table>
<thead>
<tr>
<th>Private Schools</th>
<th>In &amp; Out of State</th>
<th>Public Schools</th>
<th>In State</th>
<th>Out of State</th>
</tr>
</thead>
<tbody>
<tr>
<td>Boston College</td>
<td>$42,654</td>
<td>Penn State</td>
<td>$15,984</td>
<td>$28,066</td>
</tr>
<tr>
<td>Providence</td>
<td>$41,675</td>
<td>Univ New Hampshire</td>
<td>$15,250</td>
<td>$28,570</td>
</tr>
<tr>
<td>Boston Univ</td>
<td>$41,420</td>
<td>Univ Vermont</td>
<td>$14,782</td>
<td>$34,422</td>
</tr>
<tr>
<td>Fairfield</td>
<td>$40,810</td>
<td>Univ Massachusetts</td>
<td>$12,912</td>
<td>$25,700</td>
</tr>
<tr>
<td>Northeastern</td>
<td>$38,602</td>
<td>Rutgers</td>
<td>$12,755</td>
<td>$25,417</td>
</tr>
<tr>
<td>Syracuse</td>
<td>$37,667</td>
<td>Univ Rhode Island</td>
<td>$11,366</td>
<td>$27,454</td>
</tr>
<tr>
<td>Quinnipiac</td>
<td>$36,130</td>
<td>Univ Delaware</td>
<td>$11,192</td>
<td>$27,462</td>
</tr>
<tr>
<td>Univ Hartford</td>
<td>$30,754</td>
<td>Univ Connecticut</td>
<td>$10,670</td>
<td>$27,566</td>
</tr>
<tr>
<td>Univ Maine</td>
<td>$10,588</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Univ Maryland</td>
<td>$8,655</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Chart reflects the costs for a Connecticut student.
FY12 Budget Plan

- Decrease in State support
- 5% increase in tuition & fees
- Higher clinical revenues due to volume & rate – movement of dermatology to hospital provider based
- More research activity
- Two months of bargaining unit increases due to SEBAC
- Medical supplies increase due to DaVinci instrumentation
- Nursing education and magnet status expenses
- Clinical faculty recruitment in Urology, Musculoskeletal, Dermatology & Cancer Center
Revenues ($M)

**FY11 Actual: $780.4**
- State Support: $186.8 (23.9%)
- Tuition & Fees: $17.3 (2.2%)
- Grants & Contracts: $84.8 (10.9%)
- Interns & Residents: $47.6 (6.1%)
- Patient Care: $334.8 (42.9%)
- CMHC: $91.0 (11.7%)
- Other: $18.1 (2.3%)

**FY12 Budget: $795.1**
- State Support: $168.4 (21.2%)
- Tuition & Fees: $18.7 (2.3%)
- Grants & Contracts: $86.5 (10.9%)
- Interns & Residents: $52.9 (6.7%)
- Patient Care: $351.8 (44.2%)
- CMHC: $97.0 (12.2%)
- Other: $19.8 (2.5%)
Expenditures ($M)

**FY11 Actual: $776.4**

- Personal Services (w/FB): $433.9
- Other: $103.6
- O&OPS: $40.8
- Drug & Med Sup: $64.2
- CMHC: $91.6
- Med/Dent House: $42.3

**FY12 Budget: $799.3**

- Personal Services (w/FB): $441.9
- Other: $107.9
- O&OPS: $42.4
- Drug & Med Sup: $65.9
- CMHC: $97.0
- Med/Dent House: $44.2

- Personal Services (w/FB): 55.9%
- Med/Dent House: 5.4%
- CMHC: 11.8%
- Drug & Med Sup: 8.3%
- O&OPS: 5.3%
- Other: 13.3%

- Personal Services (w/FB): 55.3%
- Med/Dent House: 5.5%
- CMHC: 12.1%
- Drug & Med Sup: 8.3%
- O&OPS: 5.3%
- Other: 13.5%
Actions to Reduce Deficit ($M)

- Salary and Fringe Benefits: $10.50 (62%)
- Tuition & Fees: $0.25 (1%)
- Insurance: $1.80 (11%)
- Foundation Income: $0.25 (1%)
- Other Income (NICU): $1.90 (11%)
- Other Expenses: $0.30 (2%)
- Purchased Services: $0.79 (5%)
- Drugs/Med Supply: $1.15 (7%)
Deficit Reduction Plan

- Tuition & Fees – $0.25M or 1% of Plan
  - Increase in revenue due to SODM increasing student size by 5 students

- Drugs & Medical Supplies – $1.15M or 7% of Plan
  - Reduction in expenses due to 340b pricing for Drugs and a reduction in cost for Surgical devices & implants (no impact to services)

- Foundation Income – $0.25M or 1% of Plan
  - Increase use of Foundation funds to cover costs previously supported by General Funds

- Insurance – $1.80M or 11% of Plan
  - Decrease in Malpractice expenses and student insurance (less students participating in insurance plan)
Deficit Reduction Plan

- **Other Expenses** - $0.30M or 2% of Plan
  - Slight reduction in other expenses

- **Other Income** – $1.90M or 11% of Plan
  - NICU contract with CCMC – net effect

- **Purchased services** - $0.79M or 5% of Plan
  - JDH elimination of various outside contracts and UMG reduction in contract for Patient Keeper

- **Salary and Fringe Benefits** – $10.50M or 62% of Plan
  - Net effect of two months of Union increases (due to SEBAC), savings on estimated Fringe Benefit costs and freeze on various vacant positions
Questions ?
Appendix
Fall 2011 compared to fall 1995:
- Freshman Applications at all campuses increased 164% (10,809 to 28,584)
- SAT scores increased 103 points at Storrs (1113 to 1216)
- 1,403 valedictorians and salutatorians enrolled at all campuses since 1995
- Freshman enrollment at Storrs increased 65% (2,021 to 3,327)
- Minority freshman enrollment at Storrs increased 171% (308 or 15% to 835 or 25%)
- Undergraduate enrollment at all campuses increased 53% (14,667 to 22,472)
- Students housed at Storrs increased 82% (6,957 to 12,661)
Student Facts & Figures

- Fall 2010 freshman retention is 92% at Storrs and ranks 13th among public research universities
- Minority freshman retention is 92% at Storrs
- Fall 2004 average time to graduate of 4.2 years at Storrs ranks 3rd among public research universities
- Fall 2006 4-year graduation rate is 67% at Storrs and ranks among the top 10 public research universities
- Fall 2004 6-year graduation rate is 81% at Storrs
- Undergraduate degrees at all campuses increased 62% since fall 1995 (2,951 to 4,776)
- Graduate/Professional degrees at all campuses increased 29% since fall 1995 (1,757 to 2,270)
Applications at all campuses have increased 164% from Fall 1995 to Fall 2011.
Total Student Enrollment

- Undergraduate enrollment has increased 53% from 1995 to 2011.
Freshmen Retention Trend

- Fall 2010 rate ranks 13th among the 58 Public Research Peer Universities
- Fall 2009 freshman retention rate is substantially higher than the 82% average for 383 colleges & universities in the national Consortium for Student Retention Data Exchange
Minority Freshmen Retention Trend

Fall 2009 minority freshman retention rate is also substantially higher than the national 80% average (CSRDE)
UConn’s ranking among the 58 Public Research Peer Universities:

- Fall 2004 4-year graduation rate of 66% ranks 7th
- Fall 2004 average time to graduate of 4.2 years ranks 3rd
6-Year Graduation Trend

- UConn's ranking among the 58 Public Research Peer Universities:
  - Fall 2004 6-year graduation rate of 81% ranks 15th
  - Fall 2004 6-year minority graduation rate of 72% ranks 22nd
Undergraduate degrees have increased 62% since 1995